

## 2013 Half-Year Results

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Unless otherwise stated, this presentation is based on continuing operations. Comparative information is presented accordingly. Growth rates are cited in constant currencies unless otherwise noted.



### Agenda

### Introduction

- Financial Review
- Strategic and Operating Review
- 2013 Outlook



### Introduction

- Positive organic growth despite continued decline in Europe and in print
- Electronic & service subscription revenues grew 4% organically
- Leading, growing positions all achieved organic growth of 5% or better
  - Positions further strengthened with organic investment and selective acquisitions
- Continued divestment of non-core assets
  - Best Case and Access Data completed in the first half
- Margins reflect growth investment, timing of restructuring and dilutive disposals; expect improvement in second half
- Reiterating full year guidance

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## Half-year 2013 results

On track to meet full year guidance

(€ million)	2013 HY	2012 HY	Δ	ΔCC	ΔOG
Revenues	1,742	1,735	0%	+1%	+1%
Ordinary EBITA	334	340	-2%	0%	-1%
Diluted ordinary EPS (€)	0.66	0.67	-2%	-1%	
Ordinary free cash flow	140	142	-1%	+1%	
Net Debt/EBITDA ratio	2.6x	3.0x			

 $\Delta$ -% Change;  $\Delta$ CC-% Change constant currencies (EUR/USD 1.29);  $\Delta$ OG-% Organic growth. 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'



## **Revenues by division**

Organic growth at Health helped offset tough comparable for F&CS

(€ million)	2013 HY	2012 HY	Δ	ΔCC	ΔOG
Legal & Regulatory	707	720	-2%	-1%	-1%
Tax & Accounting	483	486	-1%	0%	+1%
Health	364	349	+4%	+6%	+4%
Financial & Compliance Services	188	180	+4%	+5%	-3%
Total Revenues	1,742	1,735	0%	+1%	+1%

Δ-% Change; ΔCC-% Change constant currencies (EUR/USD 1.29); ΔOG-% Organic growth. 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'



#### Organic Growth by Geographic Market

- North America +2%
- Europe -2%
- Asia Pacific & ROW +8%



## **Revenues by type**

Steady growth in recurring revenues dampened by cyclical businesses

(€ million)	2013 HY	2012 HY	Δ	ΔCC	ΔOG
Electronic & service subscription	944	904	+4%	+6%	+4%
Print subscription	216	236	-8%	-8%	-6%
Other non-cyclical	178	175	+2%	+3%	+3%
Recurring revenues	1,338	1,315	+2%	+3%	+2%
Books	123	137	-10%	<b>-9</b> %	-8%
CLS transactional	97	90	+8%	+8%	+8%
FS transactional	34	35	-3%	-3%	-4%
Other cyclical	150	158	-5%	-4%	-8%
Total revenues	1,742	1,735	0%	+1%	+1%

Δ-% Change; ΔCC-% Change constant currencies (EUR/USD 1.29); ΔOG-% Organic growth. 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'





## **Ordinary EBITA**

Modest margin decline due to investments, disposals and timing factors

(€ million)	2013 HY	2012 HY	Δ	∆ CC	ΔOG	Margin 2013 HY	Margin 2012 HY
Legal & Regulatory	135	140	-4%	-3%	-3%	19.0%	19.4%
Tax & Accounting	121	121	0%	+1%	+4%	25.1%	24.8%
Health	72	68	+7%	+9%	+5%	<b>19.9</b> %	19.5%
Financial & Compliance	28	32	-14%	-13%	-17%	14.6%	17.8%
Corporate	(22)	(21)	+6%	+6%	+6%		
Ordinary EBITA	334	340	-2%	0%	-1%	19.2%	19.6%

 $\Delta$ -% Change;  $\Delta$ CC-% Change constant currencies (EUR/USD 1.29);  $\Delta$ OG-% Organic growth. 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'



#### HY 2013 Ordinary EBITA\*



## **Ordinary Net Income and EPS**

Ordinary net income broadly stable despite higher tax rate

(€ million)	2013 HY	2012 HY	Δ	∆ CC
Revenues	1,742	1,735	0%	+1%
Ordinary EBITA	334	340	-2%	0%
Ordinary EBITA margin (%)	19.2	19.6		
Ordinary net finance results <sup>1)</sup>	(61)	(62)		
Equity-accounted investees	0	0		
Ordinary income before tax	273	278	-2%	-1%
Tax on ordinary income	(75)	(76)		
Effective benchmark tax rate (%)	27.7	27.4		
Non-controlling interests	(1)	(1)		
Ordinary net income	197	201	-2%	-1%
Diluted weighted average shares (million)	299.7	299.9		
Diluted ordinary EPS (€)	0.66	0.67	-2%	-1%

Δ-% Change; ΔCC-% Change constant currencies (EUR/USD 1.29). 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'

1) Includes settlement (related to Lehman Brothers) but excludes employee benefits financing component of €2 million and excludes result on divestment of the minority interest in AccessData



# **IFRS Profit and Diluted EPS**

IFRS profits benefit from capital gains and lower loss on discontinued

(€ million)	2013 HY	2012 HY	Δ
Ordinary EBITA	334	340	-2%
Amortization of acquired intangibles	(93)	(88)	
Results on divestments of operations	50	0	
Non-benchmark costs	(6)	(5)	
Operating profit	285	247	+15%
Net finance results <sup>1)</sup>	(51)	(64)	
Share of profit of equity-accounted investees	0	0	
Profit before tax	234	183	+28%
Taxation	(68)	(44)	
Profit after tax	166	139	+19%
Loss on discontinued operations, net of tax	(2)	(19)	
Profit for the period	164	120	+37%
Non-controlling interests	0	1	
Net profit to equity holders	164	121	+36%
Diluted EPS (€)	0.55	0.40	+38%

Δ-% Change. 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'

1) Net finance results includes 12 million capital gain on disposal of AccessData, 2 million employee benefits financing charge and €3 million settlement received (relating to Lehman Brothers)



## **Ordinary Free Cash Flow**

Increased working capital outflow offset by lower tax payments

(€ million)	2013 HY	2012 HY	Δ	ΔCC
Ordinary EBITA	334	340	-2%	0%
Depreciation and amortization of other intangibles	64	58		
Autonomous movements in working capital	(46)	(18)		
Net capital expenditure	(70)	(67)		
Ordinary operating cash flow	282	313	-10%	-8%
Cash conversion ratio (%)	85	92		
Paid finance cost	(102)	(103)		
Paid income tax, adjusted for Springboard	(40)	(64)		
Appropriation restructuring provisions, excluding Springboard	(9)	(9)		
Other <sup>1)</sup>	9	5		
Ordinary free cash flow	140	142	-1%	+1%

Δ-% Change; ΔCC-% Change constant currencies (EUR/USD 1.29). 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'

1) Other includes share based payments, dividends received and other



## **Movement in Net Debt**

Net debt increased on higher acquisition spend

(€ million)	2013 HY	2012 FY	2012 HY
Net debt at start of period	(2,086)	(2,168)	(2,168)
Ordinary free cash flow from continuing operations	140	507	142
Springboard restructuring, net of tax	(6)	24	(15)
Acquisition spending, including costs	(172)	(115)	(8)
Divestiture - cash proceeds, including costs	74	5	4
Dividend payments	(205)	(92)	(90)
Repurchase of shares	(14)	(133)	(89)
Discontinued operations, net of cash disposed of	(1)	6	(6)
Change in the fair value of derivatives	(12)	(37)	(18)
Foreign exchange and other	6	(35)	(10)
Net debt at end of period	(2,276)	(2,086)	(2,258)
Net debt / EBITDA <sup>1)</sup> ratio	2.6x	2.4x	3.0x

2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'

1) Based on a twelve month rolling EBITDA

### Leverage

### Improved Net Debt/EBITDA ratio 2.6x; all cash dividend paid in 2Q



2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'

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## **Balance Sheet**

Balance sheet remains solid

(€ million)	June 30, 2013	Dec. 31, 2012	June 30, 2012
Goodwill and intangible assets	4,778	4,651	4,756
Investment in equity-accounted investees	33	61	100
Other non-current assets	259	265	290
Non-current assets	5,070	4,977	5,146
Current assets	1,549	1,579	1,331
Current liabilities	(2,750)	(2,655)	(2,326)
Working capital	(1,201)	(1,076)	(995)
Capital employed	3,869	3,901	4,151
Total equity	1,520	1,558	1,554
Long-term debt	1,902	1,918	2,156
Other non-current liabilities	447	425	441
Total financing	3,869	3,901	4,151

2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'



## **Debt Maturity Profile**

Issued Eurobond €700 million of 2.875% to secure 2014 bond maturity



### Summary

- First half revenues up 1% organically
- Ordinary EBITA of €334 million; 19.2% margin, improving in the second half
- First half ordinary diluted EPS €0.66
- Ordinary free cash flow of €140 million, up 1% in constant currency
- Net-debt-to-EBITDA of 2.6x, to be on target of 2.5x or better by year-end
- Reiterate full year guidance



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### **Progress on strategy**

Our strategy aims to accelerate profitable growth





# 1. Expand our leading, high growth positions

Our leading high growth positions all grew 5% organically or better



1) Includes the Finance, Risk & Compliance and Audit, Risk & Compliance units within the F&CS division



## 2. Deliver solutions and insights

We are focusing on solutions that deliver increased productivity for our customers





## 3. Drive efficiencies

We are continuing to drive savings and creating global scale economies

			Request a demo	
Sourcing	Technology	Real Estate	Sales Channel & Go to Market	Process & Organization
<ul> <li>Travel</li> <li>Printing and freight</li> </ul>	<ul> <li>Reduce storage consumption, server footprint and devices</li> <li>Deploy service tiered strategy</li> </ul>	<ul> <li>Office consolidation</li> <li>Warehousing consolidation and outsourcing</li> </ul>	<ul> <li>Implement big data software solutions to improve prospecting</li> <li>Restructure of the sales force</li> </ul>	<ul> <li>Consolidate printing and distribution</li> <li>Expand Editorial offshoring</li> </ul>



# Selective acquisitions and disposals

Leading, growing positions further strengthened



## Legal & Regulatory

Improved organic trend in both North America and Europe

€ million	2013 HY	2012 HY	Δ	ΔCC	ΔOG
Revenues	707	720	-2%	-1%	-1%
Ordinary EBITA	135	140	-4%	-3%	-3%
Margin	19.0%	19.4%			



 $\Delta\text{-}\%$  Change;  $\Delta\text{CC-}\%$  Change constant currencies (EUR/USD 1.29);  $\Delta\text{OG-}\%$  Organic growth

#### North America: CLS and L&B

- Organic growth +3% driven by Corporate Legal Services, up +6%
- Launched new interface for legal spend software solution TyMetrix
- Expanding trademark research with the acquisition of Avantiq in Europe
- L&B achieves strong growth in digital products; legal education faced tough comparable and lower enrollments

#### L&R Europe

- Organic growth -4% as economic conditions remain challenging
- Efforts to drive efficiencies continue
- Investment in legal workflow tools



## Tax & Accounting

Organic growth driven by software; margins stable despite investment

€ million	2013 HY	2012 HY	Δ	ΔCC	ΔOG
Revenues	483	486	-1%	0%	+1%
Ordinary EBITA	121	121	0%	+1%	+4%
Margin	25.1%	24.8%			



 $\Delta$ -% Change;  $\Delta$ CC-% Change constant currencies (EUR/USD 1.29);  $\Delta$ OG-% Organic growth

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#### **North America**

- Software revenues up 4%
- Publishing and bank product decline as expected
- CCH Axcess well-received

#### Europe

- Organic growth positive, despite economic conditions
- Print products and cyclical services remain weak as expected
- Twinfield cloud-based solutions growing at double-digit rate

### Asia Pacific & ROW

- Software growth largely offset by decline in publishing
- Acquisition of Prosoft in Brazil

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## Health

Organic growth 4% driven by Clinical Solutions

€ million	2013 HY	2012 HY	Δ	∆ CC	ΔOG
Revenues	364	349	+4%	+6%	+4%
Ordinary EBITA	72	68	+7%	+ <b>9</b> %	+5%
Margin	1 <b>9.9</b> %	19.5%			



 $\Delta\text{-}\%$  Change;  $\Delta\text{CC-}\%$  Change constant currencies (EUR/USD 1.29);  $\Delta\text{OG-}\%$  Organic growth

#### **Clinical Solutions**

- Maintains double-digit organic growth
- UpToDate adds Dermatology, local language search, and is investing in Chinese version
- Health Language acquired

#### Medical Research

- Ovid and online journal growth offset by weakness in print subscriptions
- Two new society journal contract wins in first half
- Expanding in open access

### Professional & Education

 Organic decline due to market weakness, pruning of front list and timing of large orders

## Financial & Compliance Services

F&CS results influenced by tough comparables and product migration

€ million	2013 HY	2012 HY	Δ	ΔCC	ΔOG
Revenues	188	180	+4%	+5%	-3%
Ordinary EBITA	28	32	-14%	-13%	-17%
Margin	14.6%	17.8%			



 $\Delta$ -% Change;  $\Delta$ CC-% Change constant currencies (EUR/USD 1.29);  $\Delta$ OG-% Organic growth

#### Finance, Risk & Compliance

- High single digit organic growth
- Investing in global capabilities

#### Audit, Risk & Compliance

- Core audit product, TeamMate, sees good growth
- Product migration and investing in next generation platform

#### Originations, Risk & Compliance

 Lower transactional and implementation revenues against tough comparable

#### Transport Services (Europe)

- Challenging market conditions drive lower volumes
- Repositioning and restructuring



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## **Divisional Outlook 2013**

Legal & Regulatory	<ul> <li>North America to see organic growth, driven by CLS</li> <li>European markets to remain weak</li> <li>Margin contraction</li> </ul>
Tax & Accounting	<ul> <li>Organic growth similar to 2012</li> <li>Growth in tax software globally</li> <li>Margins broadly stable</li> </ul>
Health	<ul> <li>Strong growth in Clinical Solutions</li> <li>Print journal and books markets to remain soft</li> <li>Margins to reflect investment and positive mix shift</li> </ul>
Financial & Compliance	<ul> <li>Finance, Risk &amp; Compliance to see good growth</li> <li>European transport market remains challenging</li> <li>Growth and margins to improve in second half</li> </ul>

## Guidance 2013

Performance indicators	FY2013 Guidance
Ordinary EBITA Margin	21.5-22.0%
Ordinary free cash flow	≥ €475 million
Return on Invested Capital (after tax)	≥ <b>8</b> %
Diluted ordinary EPS	Low single-digit growth
Ordinary net finance result	Approximately €130 million
Benchmark tax rate	Broadly in line with 2012 rate

Guidance for ordinary free cash flow and diluted ordinary EPS is in constant currencies (EUR/USD 1.29).

Guidance reflects IFRS 11, IAS 19R and removal of the pension financing credit or charge from benchmark figures, and includes the estimated impact of performance share issuance offset by share repurchases.





## Appendix

Nancy McKinstry Chief Executive Officer and Chairman

Kevin Entricken Chief Financial Officer



### **Revenue and EBITA Breakdown**

When you have to be right





### **Revenues by region**

(€ million)	2013 HY	2012 HY	Δ	ΔCC	ΔOG
North America	944	936	+1%	+2%	+2%
Europe	675	692	-2%	-2%	-2%
AsiaPac & ROW	123	107	+13%	+16%	+8%
Total Revenues	1,742	1,735	0%	+1%	+1%

Δ-% Change; ΔCC-% Change constant currencies (EUR/USD 1.29); ΔOG-% Organic growth. 2012 restated for IAS 19R 'Employee benefits' and early adoption of IFRS 11 'Joint arrangements'



#### 2013 Revenues

