

















	2003		2004		2005		2006		Total	
EUR Million	Original Target	Actual	Original Target	Actual	Original Target	Actual	Q1	FY Target	Original Target	Guidan
Product development spend	N/A	200	200 +50 (CC=235)	220	200 +70 (CC=255)	250	59	270	± 800 (incr. 200 3 yr period)	± 800 (incr. 2 3 yr period
Non-exceptional restructuring expenses	N/A	N/A	40	25	30	42	6	30	± 215 ±	240
Exceptional restructuring expenses	100	96	40	44	10	20	-	-		± 260
FTE reductions	500	521	500	724	400	358	47	200	± 1600	± 180
Total cost savings	20	29	40	70	80	100	28	120	100-110	150-16 run-ra



	Key Operational Measures	2003	2004	2005	Q106	2006E*	2007 Onwards
	Organic revenue growth	-2%	1%	2%	1%	2-3%	4%
	Ordinary EBITA margin	18%	16%	16%	13%	16.5%-17.0%	19-20%
	Cash conversion	109%	126%	106%	65%	95-105%	95-105%
1	Key Financial Measures						
	Free cash flow	€393	€456 mln	€351 mln	€43mln	±€350 mln	≥€400 mln
	ROIC %**	7%	7%	7%	n/a	7%	≥ WACC***
	Diluted ordinary EPS	€1.18	€1.02	€1.06	€0.22	€1.18-€1.23	€1.45-€1.55











Division	Organic Revenue Growth
Health	3-5%
Corporate & Financial Services	4-6%
Tax, Accounting & Legal	3-4%
Legal, Tax & Regulatory Europe	0-1%
Education	1-2%
Wolters Kluwer	2-3%



Key Operational Measures	Actual 2005	Target 2006*		Free Cash Flow 2006
Organic revenue growth	2%	2-3%		 Margin improvement
Ordinary EBITA margin	16%	16.5-17.0%		 Maintain working capital improvement
Cash conversion	106%	95-105%	/ /	 Premium redemptio convertible bond
Key Financial Measures			 	convertible bond
Free cash flow	€351 mln	€350mln		
ROIC %**	7%	7%		Ordinary diluted EPS
Diluted ordinary EPS	€1.06	€1.18 - €1.23		>10% increase
				(€0.03 NDC)



Health (±€12 million)	Boucher	September 8, 2005
CFS (±€25 million)	 PCi Entyre Tripoint AmeriSearch 	January 31, 2005 October 4, 2005 October 6, 2005 July 6, 2005
TAL ($\pm \varepsilon 4$ million)	Best Case Solutions	December 30, 2005
LTRE (±€78 million)	 DeAgostini Professionale / UTET Nolis, Eon, Rosetti CEDAM, remaining 50% shares were acquired 	May 25, 2005 April 22, June 9, August 24, 2009 December 28, 2005
Total	Annualized revenues of ±€120 million	2005 contribution of €72 million
 Total consideration on a All acquisitions are according to the second secon	ending €357 million; including earn-o acquisitions was approx. €363 million etive to ordinary EPS in year 1 d to cover their cost of capital withir	(excl. NDC/IM)













