Rabobank
CCH® Tagetik case study

“Working with CCH Tagetik has been a perfect fit from day one. The commitment and enthusiasm of CCH Tagetik’s consultants have helped make our project a success.”

Rene Witlox, Head of Strategic Development BI, Rabobank

The challenge
Rabobank had used the same software for consolidation for over fifteen years. At the beginning of 2012, however, it decided to replace its multiple worldwide installations of Hyperion Enterprise with a single, Web-based consolidation application. Its requirements included:

• Integrated process controls and electronic sign-offs on data
• Guided workflow and task support
• Intuitive end-user tools
• Full audit trails on SOX-critical data
• Enhanced reporting and analysis tools

The objectives
Aside from safeguarding the continuity of the reporting process, Rabobank seized the project’s momentum to implement strategic improvements as well. The bank wanted to increase data consistency through more stringent process controls and decentralize the intercompany matching process based on a global database. The out-of-the-box solution should also provide extensive security, a full audit trail and support for various processes including:

• Statutory consolidation and financial reporting
• Liquidity reporting
• Central Bank reporting
• Management accounting and budgeting

Rabobank quickly saw that CCH Tagetik fulfilled these requirements best. It was also impressed by the commitment of the CCH Tagetik management team.
Benefits & results

- Higher data consistency and quality
- Less manual work
- Better controls through built-in workflow, electronic sign-off and audit trail functions
- Faster close
- Lower TCO and maintenance

The solution

Immediately following the selection phase, Rabobank kicked off a project to implement and deploy CCH Tagetik worldwide. Its goal was to use the software for monthly reporting starting with January 2013. The bank replaced multiple Hyperion Enterprise systems and a separate IC matching application with a single statutory and financial reporting application based on the CCH Tagetik software platform. The heart of the new application is a guided, step-by-step submission process with strict validations for monthly, quarterly and annual information. The local entities enter and validate this data from Web dashboards or data-entry forms in Excel. Thanks to CCH Tagetik, the financial controlling department now receives more correct, consistent data, which it uses for analysis or filings to the Dutch Central Bank.

To build user buy-in during the implementation phase, Rabobank placed a strong emphasis on project governance and communication. From the very beginning, the project team hosted monthly conference calls with all reporting locations and published a project newsletter every two months. After conducting a series of connectivity tests in August and September 2012, the team also organized sneak-preview sessions for all Dutch reporting locations. It then held Web training sessions for its larger reporting entities before hosting a first round of user acceptance testing with on-site support in Sydney, Hong Kong and New York.

Rabobank rolled out the solution to more than 400 users in 200 reporting entities. Training hundreds of users in a short period of time, therefore, was essential to ensure a smooth transition to the new software. After instructing key users in classroom environments, CCH Tagetik trained the remaining users via live, virtual classrooms. E-learning modules tailored to the company’s specific requirements helped users build on these new skills and quickly get up to speed. CCH Tagetik and Rabobank later developed a train-the-trainer program so that users could conduct further trainings internally on their own. Users today continue to take advantage of the e-learning tools and share their knowledge globally within one training environment.

By the end of 2013, Rabobank had phased out all Hyperion Enterprise functionality. Thanks to the integrated process controls, electronic sign-offs and decentralized intercompany matching platform in CCH Tagetik, Rabobank has minimized the manual work involved in the consolidation process. In addition to reducing maintenance and TCO, the single Web-based application has improved the consistency and quality of its data to streamline the entire process and ensure a faster close. Rabobank extended its application in 2014 to include the new FINREP regulatory reporting requirements.

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About Rabobank

Rabobank Group is an international financial services provider operating on the basis of cooperative principles. It offers retail banking, wholesale banking, asset management, leasing and real estate services. Focus is on all-finance services in the Netherlands and on retail and wholesale banking, and food & agriculture internationally. Rabobank Group is comprised of independent local Rabobanks plus Rabobank Nederland, their central organization, and its (internationally based) subsidiaries. Conditioned by its cooperative roots, the nature of Rabobank Group is characterized by strong mutual relationships.

For more information, visit www.rabobank.com.

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