Investor Day

Nancy McKinstry

CEO & Chairman of the Executive Board



Internet inverts "high cost" online publishing model, lowers barrier for new publishing entrants and pushes competitive battle ground to information, software and services where deep vertical insight matters most

	1995 Online Professional Publisher	2010 Information, Software & Services Provider
Product	 Online primary and secondary source content Research centric value proposition 	 Information, software, and services Workflow productivity and decision making insight
Competitive Advantage	 Pre-Internet, high costs barrier for online storage and distribution Online operations scale 	 Deep vertical market insight Integrated information, software, and services solution design
Economic Leverage	 Costs barrier creates a "duopoly" pricing leverage Economies of scale due to critical mass of content and customers 	 High customer switching costs, retention rates Low marginal costs of software model

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Our strategy is geared to allocate more capital to where we can create the most value for customers

Customer and Shareholder Value Progression



...an example from our Tax and Accounting business

Online & Workflow Tools Revenue as a % of Total ProSystem Software 99% 98% 97% 95% 87% +1 Module +2 Modules +3 Modules +4 Modules Tax Only

Percentage of New Sales Revenues by Source (Tax Example)



Increased investments in new and enhanced products have supported our growth and transformation



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And our portfolio today reflects this evolution to an information, software and service provider...



Today this portion of our portfolio is the fastest growing and the most profitable



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Our success result from deep vertical market positions, strong customer insight, and value enhancing solutions



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Health: Point of Care



B. Wolters Kluwer

Corporate & Financial Services: Personal Lending

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Legal, Tax & Regulatory Europe: Establishing a New Company



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Wolters Kluwer's customer insight framework drives innovation



Wolters Kluwer

- Represents the center-piece of the CI Program and CI recommendations
- Adoption of the CI Program model across Wolters Kluwer
- This program is unique to our products, culture, and expertise
- Represents Wolters Kluwer's best practices
- Offers a continuous cycle of improvement in innovation, development, and management

Impact: profitable growth resulting from strong vertical positions with increasingly attractive economics

