

# Wolters Kluwer Health & Technology Investor Teach-In

December 9, 2021



Wolters Kluwer

# Forward-looking statements

*This presentation contains forward-looking statements. These statements may be identified by words such as "expect", "should", "could", "shall", and similar expressions. Wolters Kluwer cautions that such forward-looking statements are qualified by certain risks and uncertainties that could cause actual results and events to differ materially from what is contemplated by the forward-looking statements. Factors which could cause actual results to differ from these forward-looking statements may include, without limitation, general economic conditions, conditions in the markets in which Wolters Kluwer is engaged, conditions created by global pandemics, such as COVID-19, behavior of customers, suppliers and competitors, technological developments, the implementation and execution of new ICT systems or outsourcing, legal, tax, and regulatory rules affecting Wolters Kluwer's businesses, as well as risks related to mergers, acquisitions and divestments. In addition, financial risks, such as currency movements, interest rate fluctuations, liquidity and credit risks could influence future results. The foregoing list of factors should not be construed as exhaustive. Wolters Kluwer disclaims any intention or obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.*

*Growth rates are cited in constant currencies unless otherwise noted.*

# Today's speakers



**Nancy McKinstry**  
Chairman & CEO  
Wolters Kluwer



**Stacey Caywood**  
CEO  
Wolters Kluwer Health



**Peter Bonis, MD**  
SVP & Chief Medical  
Officer  
Wolters Kluwer Health



**Vikram Savkar**  
SVP & GM,  
Medicine Markets  
Wolters Kluwer Health



**Alex Tyrrell, PhD**  
SVP  
Wolters Kluwer Digital  
eXperience Group  
(\* /dxg)

# Agenda

- Introduction - Nancy McKinstry
- Health - Stacey Caywood
- UpToDate - Peter Bonis
- Ovid - Vikram Savkar
- \*/dxg - Alex Tyrrell
- Summary - Stacey Caywood
- Q&A

# Health transformation

*Steady product investment and selected M&A has remade the Health division*

	Health Division	
	2005	2020
Revenues, € million	656	1,193
Adj. operating margin %	15.9%	28.7%
% Print	~65%	12%
% Recurring	~55%	91%
Product development, € million	35-45	95-120
FTEs	2,168	2,824

*Note: Product development includes Capex and Opex*

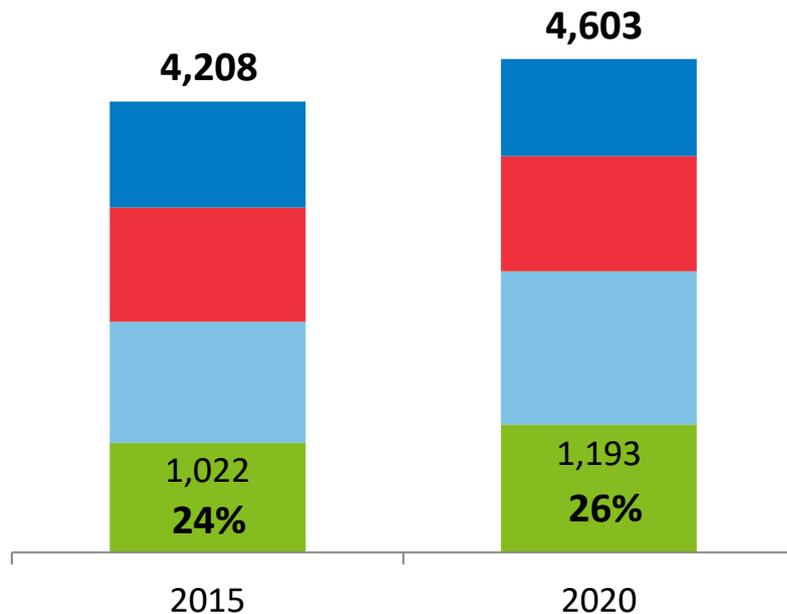
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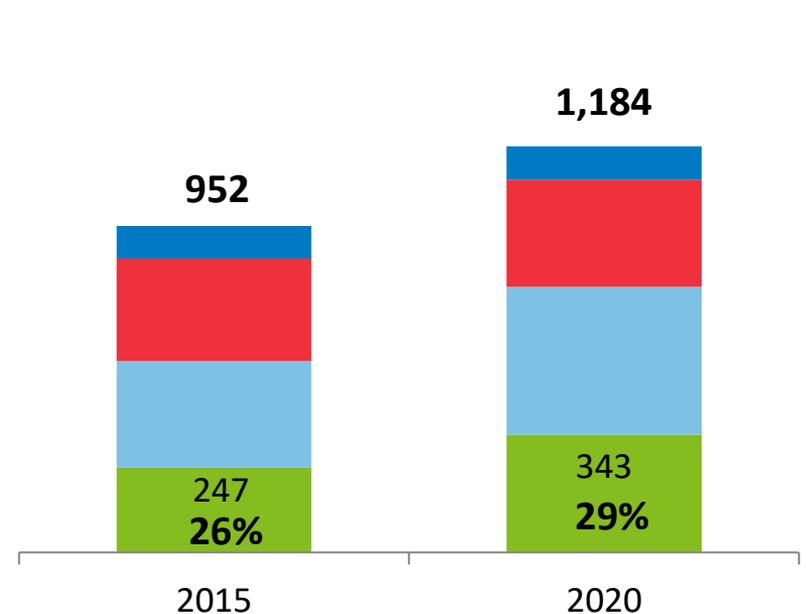
# Health in context

*A growing part of Wolters Kluwer*

**Wolters Kluwer Revenues  
€ million**



**Wolters Kluwer Adjusted Operating Profit\*  
€ million**



■ Legal & Regulatory   ■ Governance, Risk & Compliance   ■ Tax & Accounting   ■ Health

*Note: \*excludes Corporate costs*

# Best care everywhere

Our mission is to advance the **best care everywhere** by supporting clinicians throughout their life cycle to deliver better outcomes across the continuum of care

## Health Education

Lippincott

## Medical Research

Ovid  
Lippincott

## Clinical Decision Support

Clinical Solutions



Better health  
outcomes

3 GOOD HEALTH  
AND WELL-BEING



Circa 60% of Health revenues from expert solutions with renewal rates over 90%



Health division employee engagement of 88% (2020)



Annual product development spend 8-10% of Health revenues



Net promoter scores (NPS) over 30 for most major products

# Health market trends

*Covid has accelerated market trends creating new challenges and opportunities*



- Accelerated focus on virtual care/telemedicine



- Increased demand for technology and efficiency to alleviate the pressure on hospitals and their staff



- Consumerization of healthcare as competition for patients/members increases

# Global leader

*A global leader developing and supporting millions of students and practitioners of clinical care*

## Learning, Research & Practice

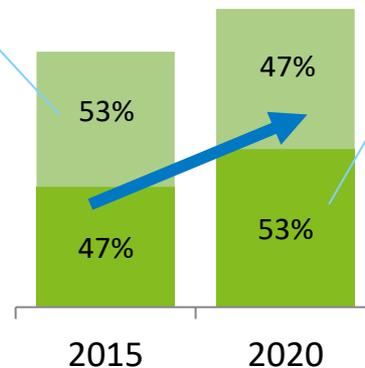
- Global #2 in medical research and education
- Ovid: over 250 million searches per year
- Serving 2 million practicing health professionals
- Educating 1 million medical and nursing students worldwide

## Key products

- Medical research platform: Ovid®
- Medical and nursing journals, books and learning tools: Lippincott®
- Continuing medical education: Audio Digest®

## Wolters Kluwer Health Revenues by Segment

- Learning, Research & Practice
- Clinical Solutions



## Clinical Solutions

- Global #1 in clinical solutions
- Supporting over 38,800 healthcare institutions and practices across 191 countries
- Supporting over 50,000 pharmacies
- UpToDate: over 650 million clinical topic views per year

## Key products

- Clinical decision support: UpToDate®, UpToDate Advanced®
- Clinical drug information: Medi-Span®, Lexicomp®
- Patient engagement: Emmi®
- Clinical surveillance: SoleSource®<sup>1</sup>, Senti7, POC Advisor
- Clinical terminologies: Health Language®

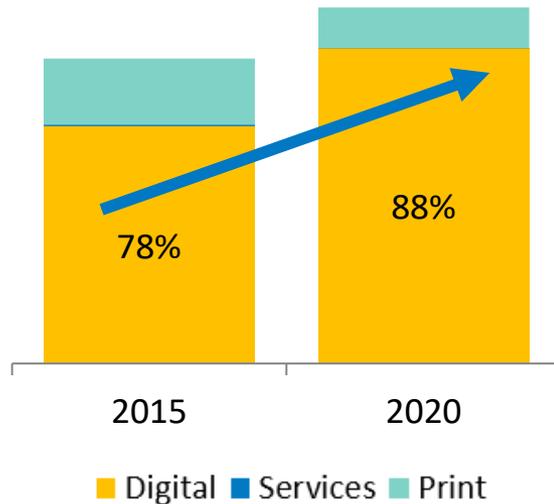
Note: 1. Pharmacy OneSource was rebranded SoleSource

# Health evolution

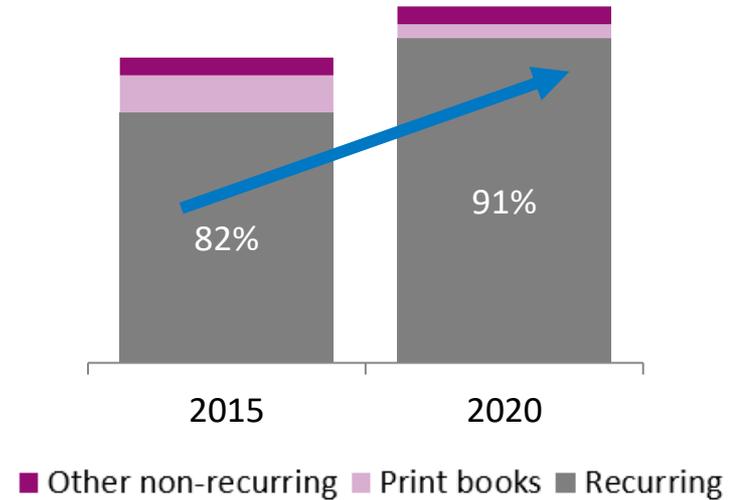
*Over the past five years, Health revenues have become more digital and more recurring*

## Evolution of Health Revenues 2015 and 2020

### Media Format

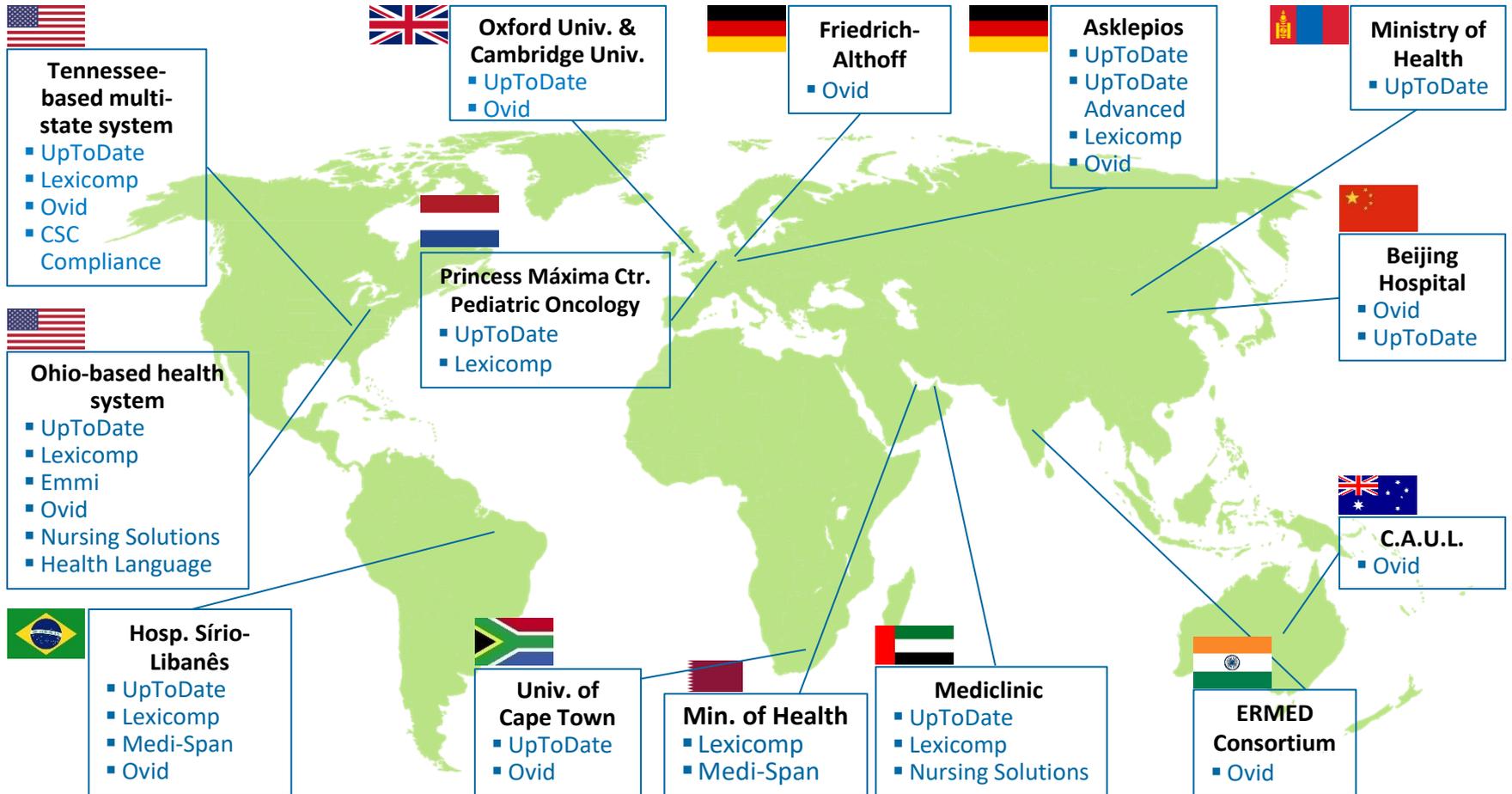


### Recurring & non-recurring



# Global and comprehensive

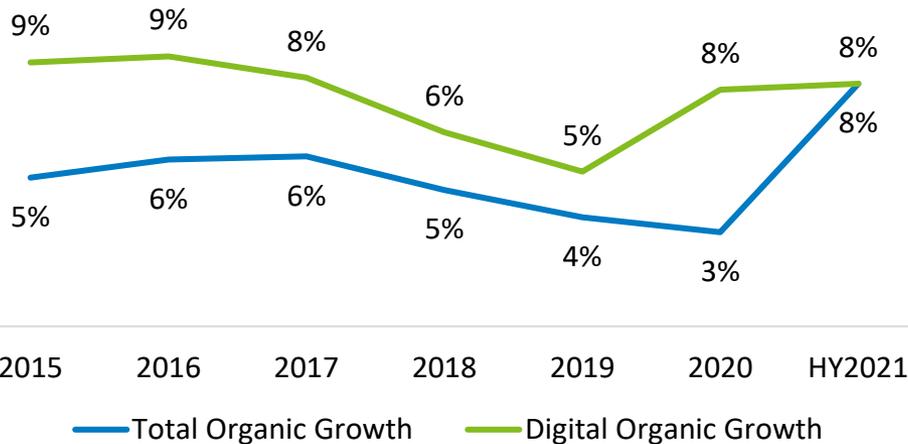
*We support customers in over 190 countries*



# Strategic priorities

*Our goal is to deliver consistent and resilient organic revenue growth and margin appreciation over the longer term*

**Wolters Kluwer Health Organic Growth**



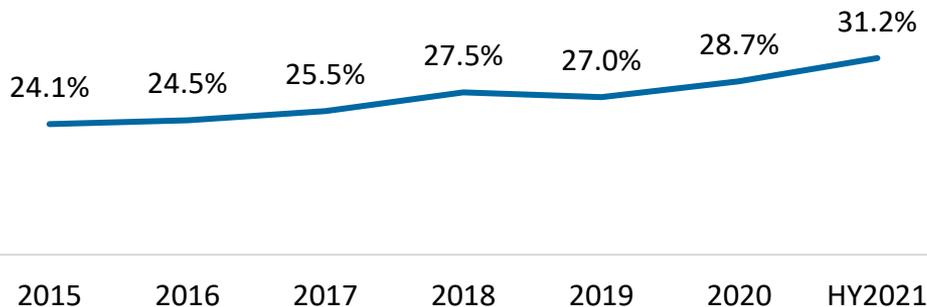
## Health revenue drivers

- Promote cross- and up-selling
- Accelerate product innovation
- Deepen our global reach

## HY 2021

- Organic growth +8%
- Clinical Solutions +6%, led by UpToDate and drug information
- Learning, Research & Practice +11%
  - Print books rebound (against weak comparable in 2020)
  - ASCO journal contract win
- Margin increase reflecting operational gearing and temporary cost savings

**Wolters Kluwer Health Adjusted Operating Margin**

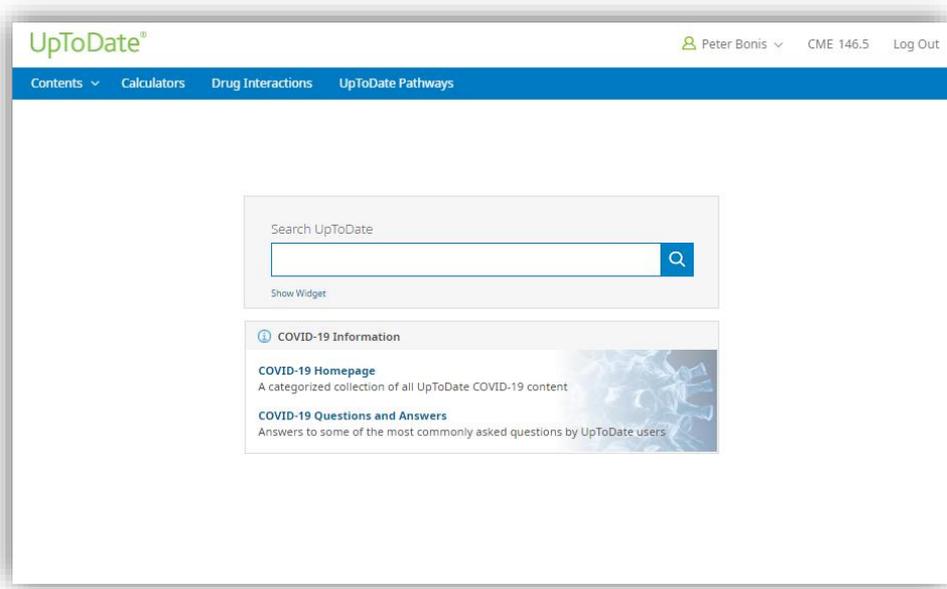


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# UpToDate

*World's most widely-used and most comprehensive resource for evidence-based medicine*



# UpToDate

*Answering the important clinical questions*



## Answering the important clinical questions

Physicians have approximately 15-20 clinical questions a day, but

**60%**

of these questions go unanswered.

Answering unanswered clinical questions at the point of care could change

**5 - 8**

patient management decisions each day.

Source: Covell, DG. *Ann Intern Med* 1985; 103:596; Green, ML. *AM J Med* 2002; 109:218; Osheroff, JA. *Ann Intern Med* 1991:575; Ely, JW. *J Am Med Inform Assoc* 2005; 12:217; Gorman, PN. *Med Decis Making* 1995; 15:113., Patient-Care Questions that Physicians Are Unable to Answer. July/August 2017, <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC2244897/>

# UpToDate

*UpToDate has been studied extensively and is associated with improved outcomes*

**Over 100**  
research studies

*Studies associate use of UpToDate with:*

**Improved decision-making**

**Enhanced patient safety**

**Improved performance on quality measures**

**Fewer diagnostic errors**

Diagnostic error rate **2%** in group using UpToDate versus **24%** in group not using UpToDate<sup>2</sup>

**Reduced mortality**

**Improved hospital efficiency due to shortened length of stay**

**Substantial gains in medical education**

20 minutes daily usage equivalent to 1 year of medical residency<sup>3</sup>

Sources: 1) Isaac, T. et al, Use of UpToDate and outcomes in U.S. hospitals. *Journal of Hospital Medicine*, 2012; 2) Shimizu, T. et al, Effectiveness of a clinical knowledge support system for reducing diagnostic errors in outpatient care in Japan: A retrospective study. *International Journal of Medical Informatics*, 2018. 3) McDonald, F. et al, Factors associated with medical knowledge acquisition during internal medicine residency. *Journal of General Internal Medicine*, 2007.

# UpToDate

*User feedback demonstrates UpToDate has impact in low-and middle-income countries*

## **Somalia:**

*“It is my light in the dark”*

## **Myanmar:**

*“It has saved many lives day in and day out”*

## **Pakistan:**

*“UpToDate is excellent ...  
Cure rate of enteric fever significantly went up”*

## **Bangladesh:**

*“I am very much grateful to UpToDate team. To me UpToDate is like Aladdin’s magic lamp. Can’t imagine passing a day without it. It is enriching my knowledge continuously”*

## **India:**

*“...Really from my heart I thank you for the great gift which impact my practice and help me to help thousands of rural community in my poor country... Thank you Thank you Thank you Thank you”*



**HARVARD T.H. CHAN**  
SCHOOL OF PUBLIC HEALTH

**BRIGHAM HEALTH**

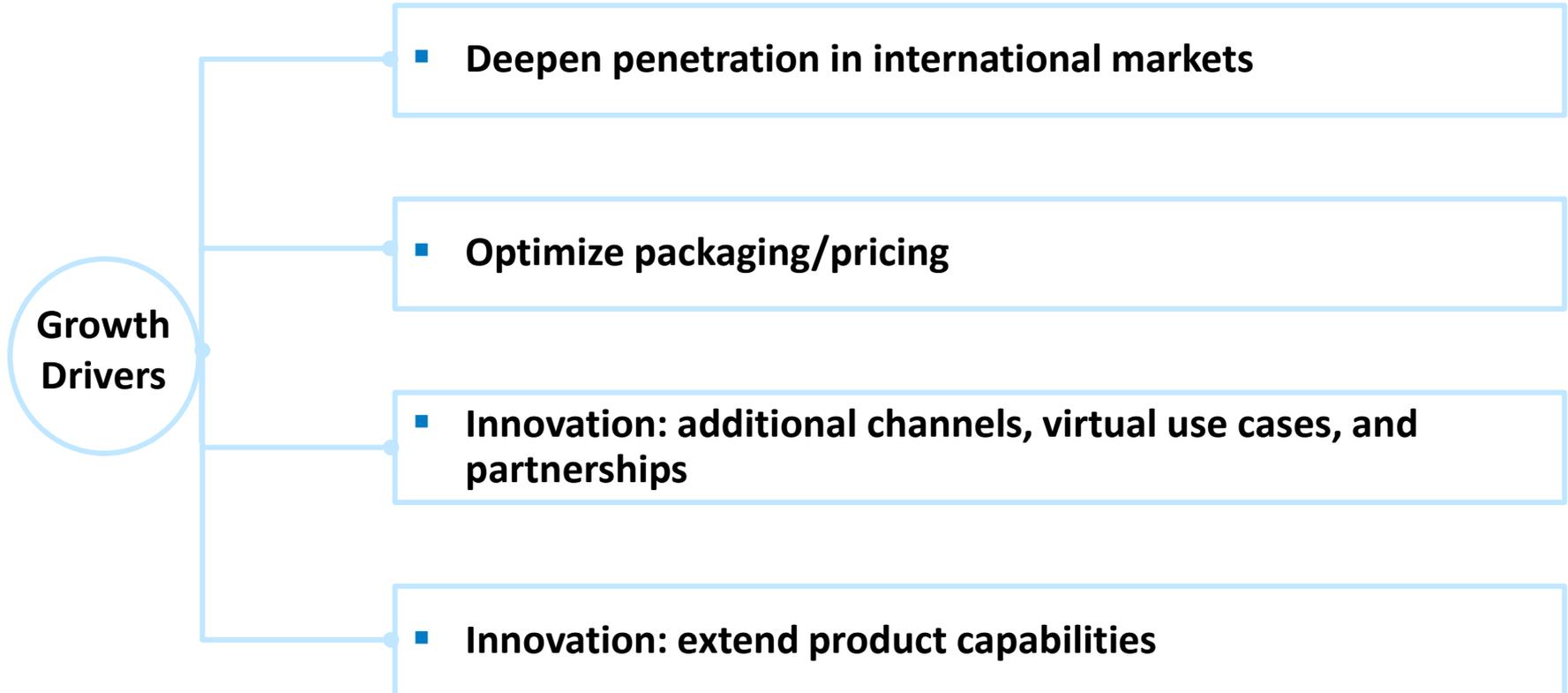


BRIGHAM AND  
WOMEN'S HOSPITAL

  
**ARIADNE LABS**

# UpToDate

*Core growth drivers*



# UpToDate innovation

## *Recent and ongoing product developments*

### ■ **UpToDate Advanced**

- Curated suite of interactive pathways, calculators, lab interpretation monographs, and patient education material
- Guides medical professionals through complex decision making at the point of care

### ■ **Digital Health Architect**

- Evidence-based information from UpToDate, Lexicomp, and Emmi to support care decisions
- Integrates trusted and engaging content into existing clinical workflows that is shared with patients in a consumer-friendly design
- Allows partners, for example digital health providers, to communicate more effectively with their patients

### ■ **Integrated Solutions**

- Exploring new ways to combine and extend our expert solutions for clinical effectiveness

# UpToDate Advanced

*UpToDate Advanced delivers confidence and time savings at point of care*



Interactive clinical decision guidance **targets common drivers of care variability as treatment decisions are made for each unique patient**

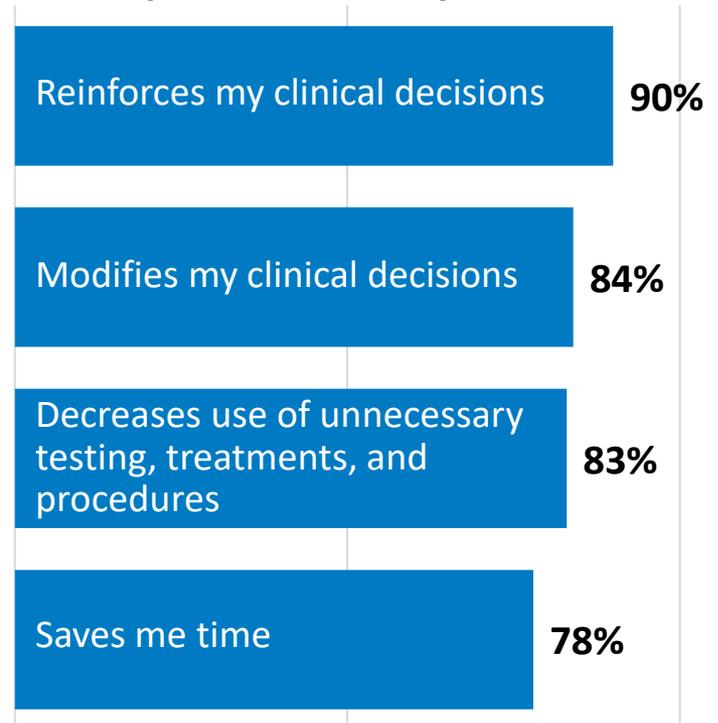


Concise monographs provide **quick, actionable support for interpreting abnormal lab results**

*“Reducing variations in care is a critical part of our efforts to improve outcomes and increase patient safety. The interactive pathways in **UpToDate Advanced** have helped us streamline workflows and harmonize clinical decision-making across care teams and locations.”*

Heidi Twedt, MD, former CMIO, Sanford Health

## % of Clinician Users Who Say: UpToDate Pathways ...



Source: UpToDate Pathways end-user survey, July 2019.

# Digital Health Architect

*Example: Doximity integration - clinician can easily search and share patient education content during a tele-medicine consultation*

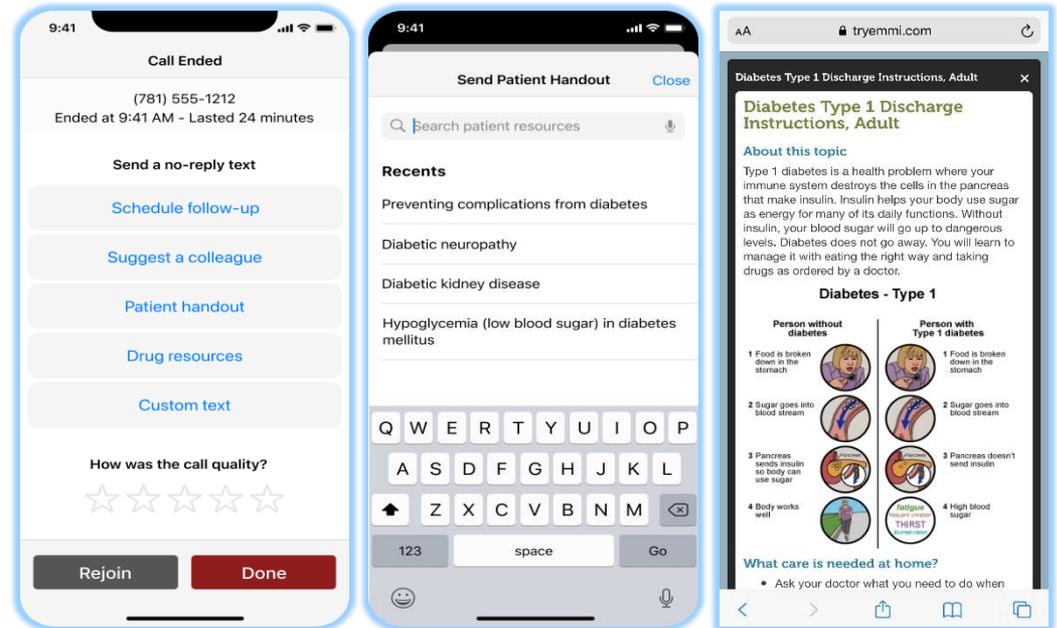


## UpToDate Integration with Doximity Dialer



### Professional medical network for physicians

Doximity is the largest community of healthcare professionals in the U.S with over 80% of U.S. doctors and 50% of all nurse practitioners (NPs) and physician assistants as verified members



# Integrated Solutions

*Exploring ways to integrate our clinical effectiveness solutions*

## Clinical Effectiveness

**UpToDate®**  
**UpToDate Advanced®**  
Global leader for  
clinical decision  
support



**Emmi®**  
Multimodal and  
multimedia solution  
to engage patients in  
their healthcare



**Lexicomp®**  
Referential drug  
therapy information  
that improves  
decision-making



**Medi-Span®**  
Drug data embedded  
into workflow to  
reduce drug  
prescribing errors



# UpToDate - Summary

*A unique position from which to achieve even greater impact on healthcare delivery globally*

- After 30 years, UpToDate is established as the leading evidence-based knowledge resource trusted by healthcare professionals throughout the world
- Its use is associated with improved care across diverse settings
- UpToDate's wide adoption and unique trust by providers offers several opportunities to achieve even greater impact on healthcare delivery and growth of the business



■ More than 38,800 institutions worldwide



• 2 million clinicians in 191 countries



■ 650 million topics viewed per year



■ 7,000 authors and peer reviewers

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# Serving global medical markets

*Sold to institutions and used by a wide range of healthcare professionals*

## Premium Content

Lippincott journals and books  
Exclusive access

Third Party journals, books, and databases

## Precision Search and Tools



## Users/Customers

Physicians



Nurses



Students, Educators



Librarians



Researchers



Information Managers



Hospital



Medical/Academic School



Government & Corporate

## Approximate Revenue Split

49%

39%

12%

# Medical research powers innovation

Medical research is the “behind-the-scenes” driver of improved patient outcomes



## Publication of a clinical trial

Randomized phase III trial of treatment duration for oral uracil and tegafur plus leucovorin as adjuvant chemotherapy for patients with stage IIB/III colon cancer



## Change in medical practice guidelines

Practice change in duration of Oxaliplatin-Containing Adjuvant Therapy for Stage III Colon Cancer

# Ovid is central to global medical research

*Ovid is the world's leading platform for searching and analyzing medical research literature*

## Ovid's Key Capabilities

### Expert Content

1,200+  
Journals

100+  
Databases

10,000+  
e-books

### Precision Search

250+ million  
searches per year

50+ million  
article downloads per  
year

### Advanced Tools

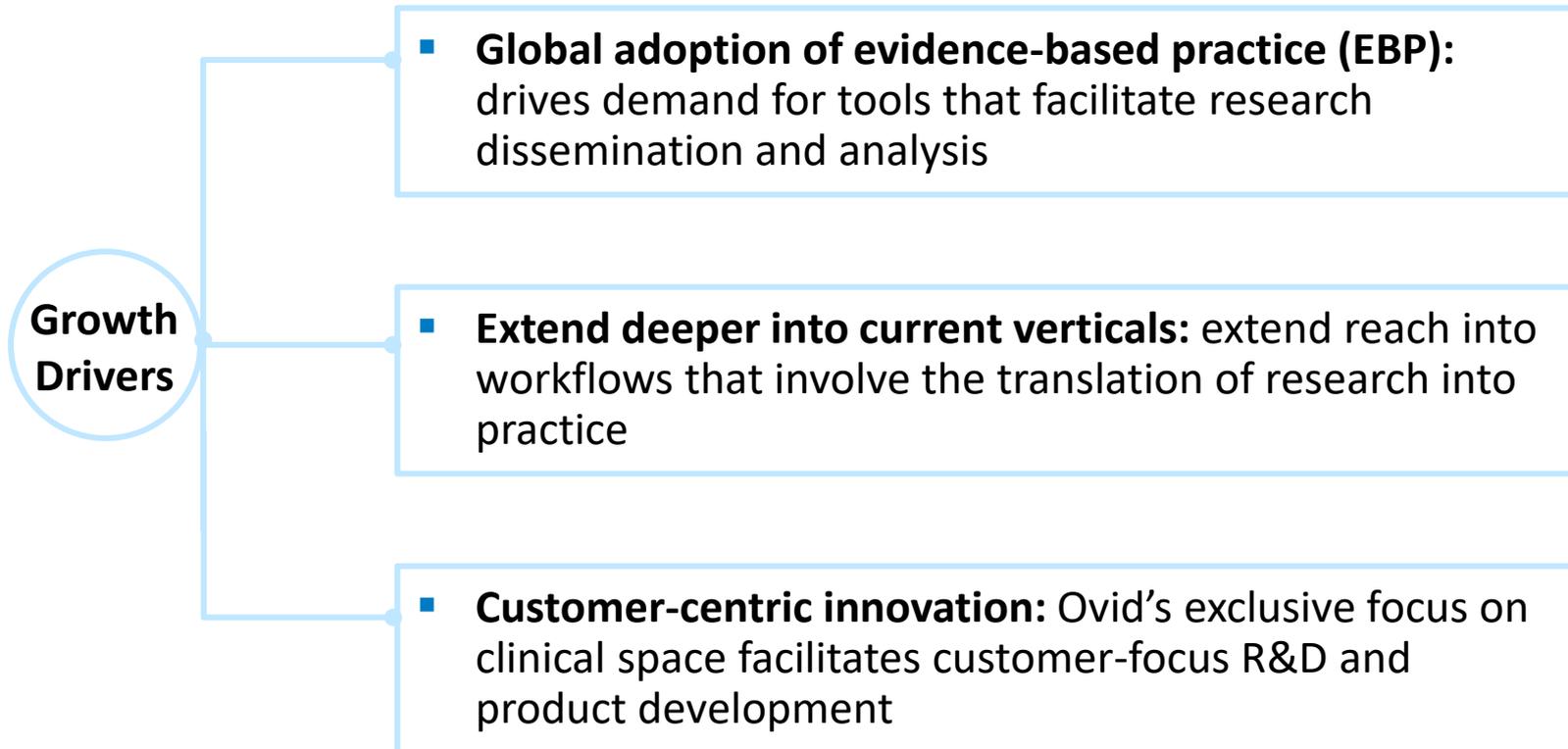
Auto alerts for  
pharmacovigilance

Search collaboration

Text and data mining

# Ovid growth drivers

*Ovid aims to drive organic growth through continual innovation*



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# Digital eXperience Group

*Global product development organization drives faster and more efficient innovation for all four Wolters Kluwer divisions*

Health



Tax & Accounting



Governance, Risk & Compliance



Legal & Regulatory



Global Growth Markets

## Digital eXperience Group (\* /dxg)

*Mission: to accelerate innovation for Wolters Kluwer customers*

Global organization with around 2,000 FTEs including flexible resources

Three Centers of Excellence (CoEs):

CoE: User/Customer Experience

CoE: Artificial Intelligence

CoE: Advanced Platform Services

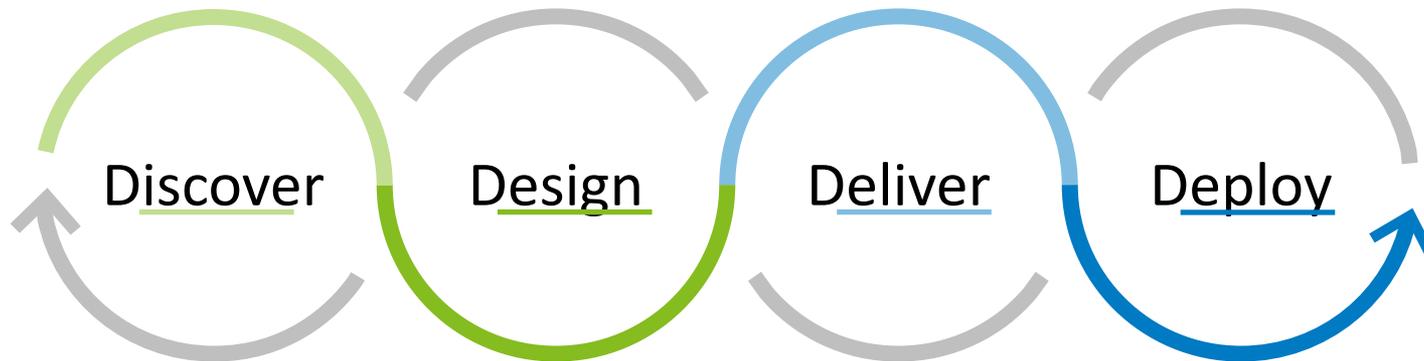
Global Business Services

# Innovation process

*User-focused, iterative and design-based software development process*

**Customer-centric, contextual design**

**Lean product development**



- Customer-focused innovation process
- Advanced user experience (UX) and customer experience (CX) Center of Excellence

- Advanced technology and artificial intelligence (AI) Center of Excellence
- Accelerate adoption of artificial intelligence into Wolters Kluwer products

- Deliver Advanced Platform Services
- Drive SaaS maturity across Wolters Kluwer
- Enable next-gen software development models, partnerships, platforms, and eco-systems

- Testing and validating with customers through lean product practices
- Support delivery of innovation to the market

# Technology assets

*Leveraging global technology assets to maximize innovation and customer value*

## Technology Assets & Deployment Models

### **\*/dxg Focused Asset Deployment**

Health	Tax & Accounting	GRC	Legal & Regulatory
Product Technology	Product Technology	Product Technology	Product Technology

### **\*/dxg Global Asset Development**

**Open Service-Oriented Capabilities: One-ID | E-Sign | Virtual Assistant | and over 20 other tools**

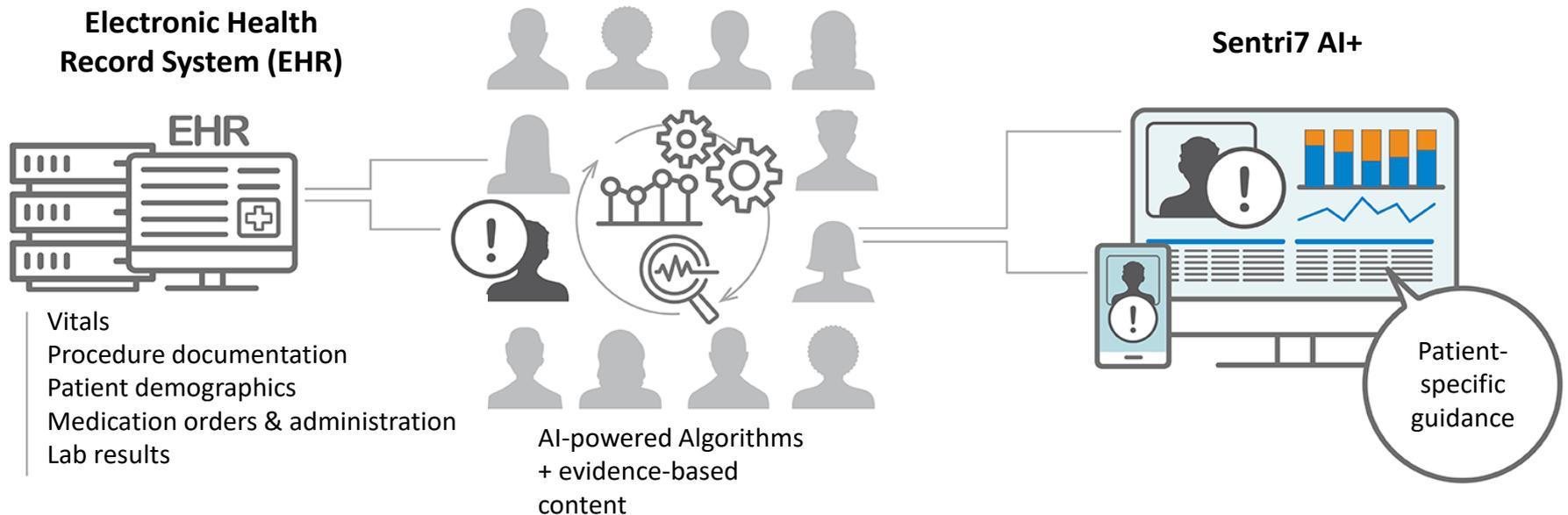
**\*/dxg Research Platform Capabilities: Global Atlas | Ovid**

**\*/dxg Software Platform Capabilities: Apollo | TaskFlow | Design System | OneWeb**

# Driving advanced technology adoption

*\*/dxg deployed machine learning to empower Senti7 to more quickly identify patients at risk of Clostridioides difficile (C. diff) infection*

## Artificial Intelligence in Senti7 AI+



# Accelerating cloud

*Progressing the journey to the cloud: over 40% of Health digital revenues are from cloud-based solutions*

## Benefits of cloud solutions:

- Scale and efficiency improvements
- Containers, serverless, no/low-code
- Enhanced resilience and disaster recovery
- Advanced technology: machine learning, interactive voice, text analysis



## Selected Health products:

☁ = public cloud; = 🏠 WK hosted; 🔧 \*/dxg cloud services

### Clinical Solutions

- UpToDate Clinical Decision Support - 🏠 🔧
- UpToDate Advanced - 🏠 🔧
- Emmi Patient Engagement - 🏠 🔧

### Health Learning, Research & Practice

- Ovid ☁ - - 🔧
- CoursePoint+ Nursing LMS ☁ - - 🔧
- vSim Patient Simulation ☁ - - -
- PrepU Adaptive Learning App ☁ - - -
- Audio Digest ☁ - - -
- Lippincott Nursing Solutions ☁ - - 🔧
- Lippincott Connect ☁ - - -

# Innovation with TaskFlow

*\*/dxg co-created the medical decision-tree workflow in UpToDate Advanced using its unique TaskFlow tool*

- Cloud-based tool developed by Wolters Kluwer *\*/dxg* team; serverless, cloud-native design, and architecture
- Allows domain experts to develop “no-code” applications (without writing code), significantly decreasing time to market for innovations
  - UpToDate medical editors use TaskFlow to design decision-tree diagnosis applications
  - TaskFlow can also speed the creation of applications for data collection and virtual collaboration
- Customers benefit from improved user experience (UX), workflow and navigation
- TaskFlow is used by all Wolters Kluwer divisions. In Health, TaskFlow is used for UpToDate Advanced and Emmi Interactive Voice Integration for patient engagement

## *\*/dxg* TaskFlow Tool

Translate the knowledge into an interactive, clinical decision-making workflow tool, personalized for the patient, with documentation support - updated when the evidence changes

UpToDate Pathways

Atrial fibrillation: Anticoagulation for adults with atrial fibrillation

Authors & Editors Abbreviations Related Content Other Pathways

Click and drag to reposition diagram

Restart

Decision Summary

- The patient's CHA2DS2-VASc score is 2. Estimated annual stroke risk: 2.2%.

The patient's HAS-BLED score is 4. Estimated bleeding risk: 8.70 bleeds per 100 patient-years.

- Prosthetic heart valve (bioprosthetic or mechanical), mitral stenosis, or hypertrophic cardiomyopathy: No.
- Anticoagulation is recommended for most patients with a CHA2DS2-VASc score of 2. However, not starting anticoagulation is a reasonable alternative for the rare patient who is at very high risk of major bleeding, or for an informed patient who is particularly averse to bleeding risk.

Anticoagulation decision: Anticoagulate.

- Current anticoagulation: Warfarin.
- Effectiveness of warfarin thus far: Not effective and/or not tolerated.
- A direct oral anticoagulant (DOAC) is typically preferred if warfarin has not been effective and/or has not been well tolerated. However, for some patients, additional attempts at anticoagulation with warfarin may be appropriate.

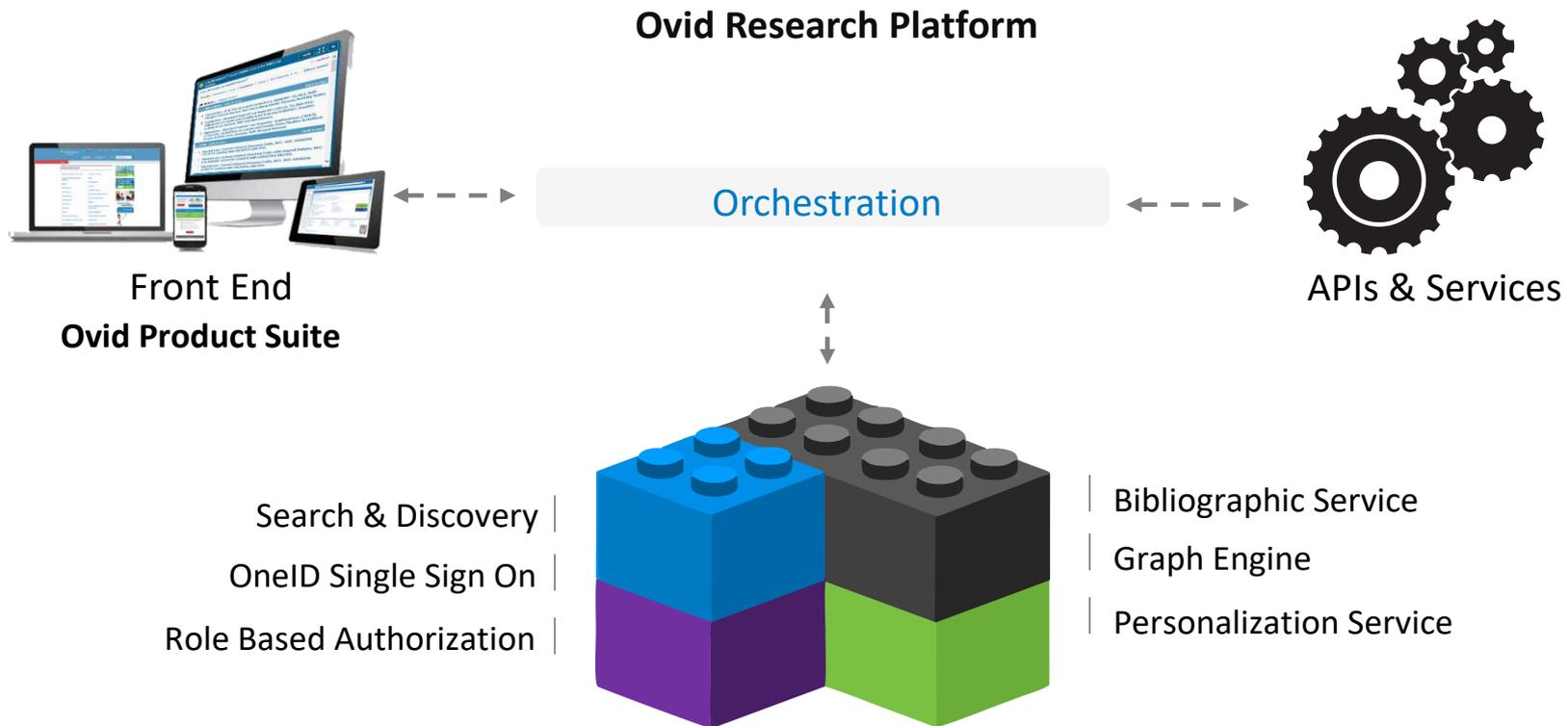
Reasons to continue to use warfarin: No.

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UpToDate Editors

# Ovid innovation

*Currently co-designing and developing enhancements to the Ovid Research Platform in the cloud*



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# Wolters Kluwer Health

*Uniquely positioned to achieve even greater impact on healthcare outcomes globally*



**2 million** clinicians in **191 countries**



**Customer satisfaction:** net promoter scores (NPS) over 30 for most major products



**Circa 60%** of Health revenues from expert solutions with renewal rates over **90%**



Wolters Kluwer Health **employee engagement** score of **88%** (2020)



**Over 7,000 expert** authors and peer reviewers



**Product development** spend **8-10%** of Health revenues per year



**35 million** patient interactions facilitated by Emmi solutions



**Award-winning:** Frost & Sullivan 2021 New Product Innovation Award for Senti7 use of AI



More than **38,800 institutions** worldwide



**Intensely used:** 650 million topics viewed in UpToDate and 250 million searches in Ovid each year

Q&A



Wolters Kluwer