

C.V. of Mr. F.J.G.M. (Frans) Cremers



PROFESSIONAL EXPERIENCE

VNU N.V., 1997 – 2004

Member of the Executive Board and CFO

Royal Dutch Shell, 1975 – 1996

Various leading financial and commercial positions

CURRENT NON-EXECUTIVE ROLES

- o Wolters Kluwer N.V., 2017 present
 - Chairman of the Supervisory Board
 - Chairman of the Selection and Remuneration Committee dealing with selection and appointment matters

OTHER CURRENT SIDE ACTIVITIES

- o Preference Shares Foundation KPN, Member of the Board, 2018 present
- o Preference Shares Foundation Heijmans, Member of the Board, 2008 present

PAST NON-EXECUTIVE ROLES

- SBM Offshore N.V., Member and Chairman (2015) of the Supervisory Board, 2010 2018
 - Member of the Technical & Commercial Committee
 - Chairman of the Appointment and Remuneration Committee dealing with selection and appointment matters
 - Member of the Appointment and Remuneration Committee dealing with remuneration Matters
- Vopak N.V., Member of the Supervisory Board and Chairman of the Audit Committee, 2004 –
 2018
- Royal Imtech N.V., Vice-Chairman (August 2013) and Chairman (May 2015) of the Supervisory Board, 2013 – 2015
- o Parcom Capital Management B.V., Member of the Supervisory Board, 2008 2015
- o Luchthaven Schiphol N.V., Member of the Supervisory Board, 2006 2015
- o Nederlandse Spoorwegen N.V., Vice-Chairman of the Supervisory Board, 2002 2014
- o **Fugro N.V.**, Vice-Chairman of the Supervisory Board, 2005 2013
- o Unibail-Rodamco SE, Member of the Supervisory Board, 2007 2016



o Rodamco Europe N.V., Member of the Supervisory Board, 2005 - 2007

EDUCATION

- o Erasmus University Rotterdam, PhD Business Finance, 1979
- o Erasmus University Rotterdam, Master Business Economics, 1975
