LegalVIEW® DynamicInsights overview



The digital evolution of rate benchmarking, powered by the same trusted data that fuels the Real Rate Report®





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LEGAL CAVEAT

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This material should not be construed as a substitute for professional advice based on specific facts or circumstances. ELM Solutions is not responsible for any claims or losses arising from reliance on the information or recommendations included in this solution.

LegalVIEW DynamicInsights overview

LegalVIEW DynamicInsights is a web-based solution that delivers dynamic, invoice-backed insights through approved legal billing rates. It enables legal professionals to analyze rate trends by role, experience, industry, geography, practice area, and more using the world's largest repository of legal spend data.

DynamicInsights leverages the same trusted LegalVIEW database that has powered the Real Rate Report for years, now encompassing over \$200B in anonymized, approved legal invoice data. As with previous Real Rate Reports, our data is sourced from corporations' and law firms' e-billing and time management solutions. We have included lawyer and paralegal rate data filtered by specific practice and sub-practice areas, metropolitan areas, and types of matters. This level of granularity gives legal departments and law firms the precision they need to identify areas of opportunity.

What's different with DynamicInsights?

Same source, same methodology: DynamicInsights uses the same rigorous data validation and methodology as the Real Rate Report.

- Enhanced flexibility: With dynamic filters,
 DynamicInsights enables users to tailor
 benchmarks to their unique needs and on demand.
- Full year data: DynamicInsights now aligns to a calendar year view—January through December replacing the previous July-to-June format used in the Real Rate Report, reducing confusion and improving consistency across reporting periods.
- More up to date: Unlike the annual and static Real Rate Report, DynamicInsights is refreshed quarterly, offering more timely insights.
- **Digital-first access:** Delivered via a secure online interface, users can interact with the data, bookmark views, and share insights in real time.

DynamicInsights provides the same level of credibility and analytical power long trusted in the Real Rate Report with more agility and transparency for today's legal environment.

Report use considerations 2025 DynamicInsights

- Examines law firm rates over time
- Identifies rates by location, experience, firm size, areas of expertise, industry, and timekeeper role (i.e., partner, associate, and paralegal)
- · Itemizes variables that drive rates up or down

All the analyses included in DynamicInsights are derived from the actual rates charged by law firm professionals as recorded on invoices submitted and approved for payment.

Examining real, approved rate information, along with the ranges of those rates and their changes over time, highlights the role these variables play in driving aggregate legal cost and income. The analyses can energize questions for both corporate clients and law firm principals.

Legal departments might ask whether they are paying the right amount for different types of legal services, while law firm principals might ask whether they are charging the right amount for legal services and whether to modify their pricing approach.

Examples of data to consider when reviewing rates:

- Industry Compare spend and rate trends across various industries
- **Practice area** Analyze cost variations in different legal practice areas
- Detailed practice area Drill down into niche legal specialties for precise benchmarking
- Am Law Benchmark against top-ranked law firms for competitive rate analysis
- **City** Understand rate trends in specific metropolitan areas
- **Country** Gain a global perspective on legal costs and spend management
- Role Assess legal spend distribution across different law firm roles

LegalVIEW DynamicInsights overview

Understanding key statistical terms

To help interpret the legal rate data presented in DynamicInsights, it's important to understand the statistical measures used. Below are definitions of the core metrics:

- Mean (average): The sum of all rate values divided by the total number of values added. It provides a general sense of the central tendency of the rates but can be influenced by extreme values (outliers).
- Median: The middle value when all rates are arranged in ascending order. If there is an even number of rates being analyzed, the median is the average of the two middle rates. It is a robust measure of central tendency of rates that is less affected by outliers.
- First quartile (Q1): The value below which 25% of the rates fall. It marks the lower boundary of the middle 50% of the rates and helps identify the lower range of typical values.
- Third quartile (Q3): The value below which 75% of the rates fall. It marks the upper boundary of the middle 50% of the rates and helps identify the upper range of typical values.

These metrics are used to provide a more nuanced view of legal rates, helping users identify trends, outliers, and benchmarks across various dimensions.

About Wolters Kluwer ELM Solutions

Wolters Kluwer ELM Solutions is the market-leading global provider of enterprise legal spend and matter management and legal analytics solutions. It provides a comprehensive suite of tools that address the growing needs of corporate legal operations departments to increase operational efficiency and reduce costs.

Corporate legal and insurance claims departments trust its innovative technology and end-to-end customer experience to drive world-class business outcomes. In recognition of this, Wolters Kluwer ELM Solutions received the 2025 Gold Stevie Award for Company of the Year – Legal (Large) from the American Business Awards.

Invoice information

Data in Wolters Kluwer ELM Solutions' reference database and DynamicInsights were taken from invoice line-item entries contained in invoices received and approved by participating companies. Invoice data were received in the Legal Electronic Data Exchange Standard (LEDES) format (LEDES.org). The following information was extracted from those invoices and their line items:

- Law firm (which exists as a random number in the ELM Solutions reference database)
- Timekeeper ID (which exists as a random number in the ELM Solutions reference database)
- Matter ID (which exists as a random number in the ELM Solutions reference database)
- Timekeeper's position (role) within the law firm (partner, associate, paralegal, etc.)
- Uniform Task-Based Management System (UTBMS) code set, task codes, and activity codes
- · Date of service
- · Hours billed
- Hourly rate billed
- Fees billed

Non-invoice information

To capture practice area details, the matter ID within each invoice was associated with matter profiles containing areas of work in the systems of each company. The areas of work were then systematically categorized into legal practice areas. Normalization of practice areas was done based on company mappings to system-level practice areas available in the ELM Solutions system and by naming convention.

The majority of analyses included in DynamicInsights have been mapped to one of 12 practice areas, further divided into sub-areas and litigation/non-litigation.

To capture location and jurisdiction details, law firms and timekeepers were systematically mapped to the existing profiles within ELM Solutions systems, as well as with publicly available data sources for further validation and normalization. Where city location information is provided, it includes any address within that city's defined Core-Based Statistical Area (CBSA) as defined by the Office of Management and Budget (OMB). The CBSAs are urban centers with populations of 10,000 or more and include all adjacent counties that are economically integrated with that urban center.

Where the analyses focus on partners, associates, of counsel, and paralegals, the underlying data occasionally included some sub-roles, such as "senior partner" or "junior associate." In such instances, those timekeeper sub-roles were placed within the broader partner, associate, and paralegal segments. The years-of-experience for timekeepers is populated from data submitted by vendors within ELM Solutions systems and supplemented by available data from Martindale-Hubbell.

Demographics regarding law firm size, location, and lawyer years of experience were augmented by incorporating publicly available information.

LegalVIEW® DynamicInsights data methodology A note on US cities

Throughout DynamicInsights, we have used city names to refer to CBSA and consistently used the principal city in the CBSA to refer to the entire area. The following are the shorthand city names used in this LegalVIEW DynamicInsights and the corresponding CBSA designations, as defined by the OMB.

Principal city

CBSA name

Akron, OH Akron, OH

Albany, NY Albany-Schenectady-Troy, NY

Albuquerque, NM Albuquerque, NM

Atlanta, GA
Austin, TX
Austin-Round Rock-Georgetown, TX
Baltimore, MD
Baltimore-Columbia-Towson, MD

Baton Rouge, LA Baton Rouge, LA

Birmingham, AL Birmingham-Hoover, AL

Boise City, ID Boise City, ID

Boston, MA Boston-Cambridge-Newton, MA-NH Bridgeport, CT Bridgeport-Stamford-Norwalk, CT

Buffalo, NY Buffalo-Cheektowaga, NY

Burlington, VT
Charleston, SC
Burlington-South Burlington, VT
Charleston, SC
Charleston-North Charleston, SC

Charleston, WV Charleston, WV

Charlotte, NC Charlotte-Concord-Gastonia, NC-SC Chicago, IL Chicago-Naperville-Elgin, IL-IN-WI

Cincinnati, OH Cincinnati, OH-KY-IN Cleveland, OH Cleveland-Elyria, OH

Columbia, SC
Columbus, OH
Columbus, OH

Dallas, TX Dallas-Fort Worth-Arlington, TX

Dayton, OH Dayton-Kettering, OH

Denver, CO
Detroit, MI
Denver-Aurora-Lakewood, CO
Detroit, MI
Detroit-Warren-Dearborn, MI

Fresno, CA Fresno, CA

Grand Rapids, MI Grand Rapids-Kentwood, MI
Greenville, SC Greenville-Anderson, SC
Harrisburg, PA Harrisburg-Carlisle, PA

Hartford, CT Hartford-East Hartford-Middletown, CT

Honolulu, HI Urban Honolulu HI

Houston, TX Houston-The Woodlands-Sugar Land, TX

LegalVIEW® DynamicInsights data methodology A note on US cities

Principal city

CBSA name

Indianapolis, IN Indianapolis-Carmel-Anderson, IN

Jackson, MSJackson, MSJacksonville, FLJacksonville, FLKansas City, MOKansas City, MO-KSLafayette, LALafayette, LA

Las Vegas, NV Las Vegas-Henderson-Paradise, NV

Lexington, KY Lexington-Fayette, KY

Little Rock, AR
Los Angeles, CA
Louisville, KY
Little Rock-North Little Rock-Conway, AR
Los Angeles-Long Beach-Anaheim, CA
Louisville/Jefferson County, KY-IN

Madison, WI Madison, WI

Memphis, TN Memphis-Forrest City, TN-MS-AR

Miami, FL Miami-Fort Lauderdale-Pompano Beach, FL

Milwaukee, WI Milwaukee-Waukesha, WI

Minneapolis, MN Minneapolis-St. Paul-Bloomington, MN-WI Nashville, TN Nashville-Davidson-Murfreesboro-Franklin, TN

New Haven, CT

New Orleans, LA

New Orleans-Metairie, LA

New York, NY

New York-Newark-Jersey City, NY-NJ-PA

Oklahoma City, OK Oklahoma City, OK

Omaha, NE Omaha-Council Bluffs, NE-IA
Orlando, FL Orlando-Kissimmee-Sanford, FL

Philadelphia, PA Philadelphia-Camden-Wilmington, PA-NJ-DE-MD

Phoenix, AZ Phoenix-Mesa-Chandler, AZ

Pittsburgh, PA Pittsburgh, PA

Portland, ME Portland-South Portland, ME

Portland, OR Portland-Vancouver-Hillsboro, OR-WA

Providence, RI Providence-Warwick, RI-MA

Raleigh, NC Raleigh-Cary, NC

Reno, NV Reno-Carson City-Fernley, NV

Richmond, VA Richmond, VA

Riverside, CA Riverside-San Bernardino-Ontario, CA

Rochester, NY Rochester, NY

Sacramento, CA Sacramento-Roseville-Folsom, CA

Salt Lake City, UT Salt Lake City, UT

San Diego, CA San Diego-Chula Vista-Carlsbad, CA

LegalVIEW[®] DynamicInsights data methodology A note on US cities

Principal city

Seattle, WA

CBSA name

Seattle-Tacoma-Bellevue, WA

San Francisco, CA
San Jose, CA
San Jose, CA
San Juan, PR
Sayannah, GA
San Francisco-Oakland-Berkeley, CA
San Jose-Sunnyvale-Santa Clara, CA
San Juan-Bayamon-Caguas, PR
Sayannah, GA

Savannah, GA Savannah, GA

St. Louis, MO
St. Louis, MO-IL
Syracuse, NY
Syracuse, NY
Tallahassee, FL
Tallahassee, FL

Tampa, FL Tampa-St. Petersburg-Clearwater, FL

Toledo, OH Toledo, OH

Trenton, NJ Trenton-Princeton, NJ

Tulsa, OK Tulsa, OK

Washington, DC Washington-Arlington-Alexandria, DC-VA-MD-WV

Wheeling, WV-OH

Anonymization of the dataset

Prior to inclusion in the ELM Solutions reference database, we systematically scrubbed the data of any information that would identify a particular matter, company, law firm, invoice, or timekeeper (individual). To ensure relationships necessary for analysis, those variables were assigned randomly generated numbers. To maintain data integrity and allow for proper analysis, these numbers are linked across data tables to enforce their associations. To further ensure anonymity and confidentiality:

- The information is published in such a manner as to make it reasonably impervious to reverse analysis should some attempt be made to determine what data might pertain to any company, law firm, timekeeper, invoice, or matter.
- DynamicInsights will not reveal which ELM Solutions client or clients are included or excluded in its analyses.
- Clients are not and will not be informed as to whether their data are included within a particular facet of analysis.
- No textual description of any legal work performed by any individual exists in the ELM Solutions reference database.

A note on insurance litigation

Our aim is to provide a point of comparison for companies purchasing law firm services. To improve comparability, we removed data related to insurance company defense litigation for all analyses unless noted otherwise. Insurance litigation tends to be less expensive than other types of litigation, as it is typically more repetitive and less complex.

"Real rate" definition

The information in DynamicInsights consists of data taken from client invoices submitted by law firms for work performed through the service dates referenced in the platform. All invoices are submitted through Wolters Kluwer ELM Solutions' e-billing systems and are updated on a quarterly basis to ensure data recency and relevance.

The analyses contained in DynamicInsights are derived from aggregating hours, fees, and rates submitted as line items on those invoices. For a line item to qualify for inclusion, it had to undergo multiple and rigorous testing processes to ensure its validity.

For example, for a rate to be loaded to the ELM Solutions reference database and used in DynamicInsights, it must have been part of an invoice line entry in which all of the following items were included:

- · Name of the biller
- Role of the biller
- · Date of activity
- · Hourly rate charged
- Time charged
- UTBMS code associated with the time charged
- Total amount charged for the activity

In addition, each line-item's hourly rate was validated against its "real rate" (calculated by dividing the total amount charged for the activity by the time charged). Any line items with an hourly rate that did not align closely with the real rate were not loaded to the reference database.

Real rate = Line-item total/Line-item hours (units) Example: \$4,000/10 hours = Real rate of \$400

Adjustments the client made to line-item amounts subsequent to submission are not factored into the dataset. These types of adjustments may impact the effective rate paid by the client to the law firm but do not reflect the real rate billed.

In short, the real rate is the rate appearing on an approved invoice at the invoice line-item level.

Aggregations of data taken from millions of these line item-level invoice entries are the core of the information analyzed.

A note on negotiated rates and billing

Practices law firms can generally follow vary for submitting "negotiated" rates on invoices. Firms may submit the negotiated rate as the hourly rate identified on the invoice line item, insert a vendor line-item adjustment to ensure compliance, or provide a vendor invoice level adjustment to bring the total amount of the fees into compliance with agreed-on discounts. Although the former two are considered part of the real rate calculation, the latter can be problematic. It is not directly linked to a line item, and therefore, for the purposes of determining the rate, it should not be assumed that the adjustment is related to a specific line item. Invoice-level adjustments may represent a credit or some other type of adjustment placed on the invoice. To ensure these types of adjustments would not adversely impact the analysis contained within LegalVIEW DynamicInsights, the team reviewed the population of invoices and line items to determine what the deviation of the real rate might be based on inclusion or exclusion. The analysis demonstrated that the variance was not significant (less than 1%).

As such, we decided not to include the vendor-level adjustments in DynamicInsights.

Types of matters included in the analysis

Matters within the ELM Solutions system are associated with areas of work described and defined by ELM Solutions clients. Those areas of work were analyzed and systematically categorized into legal practice areas. Normalization of practice areas was supported by mappings to system-level practice areas available in the ELM Solutions system and by naming convention.

All data included within DynamicInsights have been mapped to a corresponding practice area. The majority of our analyses focus on the following 14 practice areas:

- Bankruptcy and Collections
- Commercial
- Corporate
- Employment and Labor
- Environmental
- Finance and Securities
- General Liability
- · Government Relations
- Insurance Defense
- Insurance Policies and Coverage
- Intellectual Property
- · Marketing and Advertising
- Real Estate
- Request for Information

Within each client's areas of work, sub-areas are often identified. The lists that follow identify client areas of work and, within those areas, the sub-areas underneath each practice area. Often, the same sub-area appears within different practice areas. For example, the sub-area "General/Other" when listed under "Commercial and Contracts" refers to general work provided regarding Commercial and Contracts matters. When listed under the "Employment and Labor" practice area, the same sub-area refers to work provided on Employment and Labor, Where applicable and practicable, each area and sub-area has been further subdivided into litigation and nonlitigation work for the purposes of granular analysis.

Bankruptcy and Collections

Chapter 11 Collections General/Other Workouts and Restructuring

Commercial (Commercial Transactions and Agreements)

Contract Breach or Dispute General, Drafting, and Review General/Other

Corporate

Antitrust and Competition Partnerships and Joint Ventures
Corporate Development Regulatory and Compliance
General/Other Tax

General/Other Tax
Governance Treasury

Information and Technology White Collar/Fraud/Abuse Mergers, Acquisitions, and Divestitures

Employment and Labor

ADA International

Agreements OFCCP Compensation and Benefits OSHA

Discrimination, Retaliation, and Harassment/EEO Union Relations and Negotiations/NLRB

Employee Dishonesty/Misconduct

ERISA

General/Other

Immigration

Wages, Tips, and Overtime
Workers Compensation
Wrongful Termination

Environmental

General/Other Superfund

Health and Safety Waste/Remediation

Permits

Finance and Securities

Commercial Loans and Financing
Debt/Equity Offerings
Fiduciary Services
General/Other
Investments and Other Financial Instruments

Loans and Financing
Routine Financial Transactions
SEC Filings and Financial Reporting
Securities and Banking Regulations

General Liability

Asbestos/Mesothelioma Auto and Transportation Consumer Related Claims Crime, Dishonesty and Fraud

Employment General/Other Personal Injury/Wrongful Death

Premises

Product and Product Liability

Property Damage

Toxic Tort

Workplace Safety

Government Relations

General/Other **Lobbying and Relations**

Insurance Defense

Advertising Injury Asbestos/Mesothelioma **Auto and Transportation Errors and Omissions** General/Other

Insurer Work Comp

Marine

Personal Injury/Wrongful Death

Pollution **Premises**

Product and Product Liability

Professional Liability Property Damage

Toxic Tort

Insurance Policies and Coverage

Claims and Coverage Analysis General/Other Policy Coverage Dispute

Intellectual Property

Copyrights General/Other Licensing

Opinions Patents Trademarks

Marketing and Advertising

General/Other

Real Estate

Construction/Development Easement and Right of Way General/Other Land Use/Zoning/Restrictive Covenants

Landlord/Tenant Issues

Leasing Liens

Property/Land Acquisition or Disposition

Titles

Requests for Information

Subpoena