
Wolters Kluwer 2025 Half-Year Results

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Forward-looking statements

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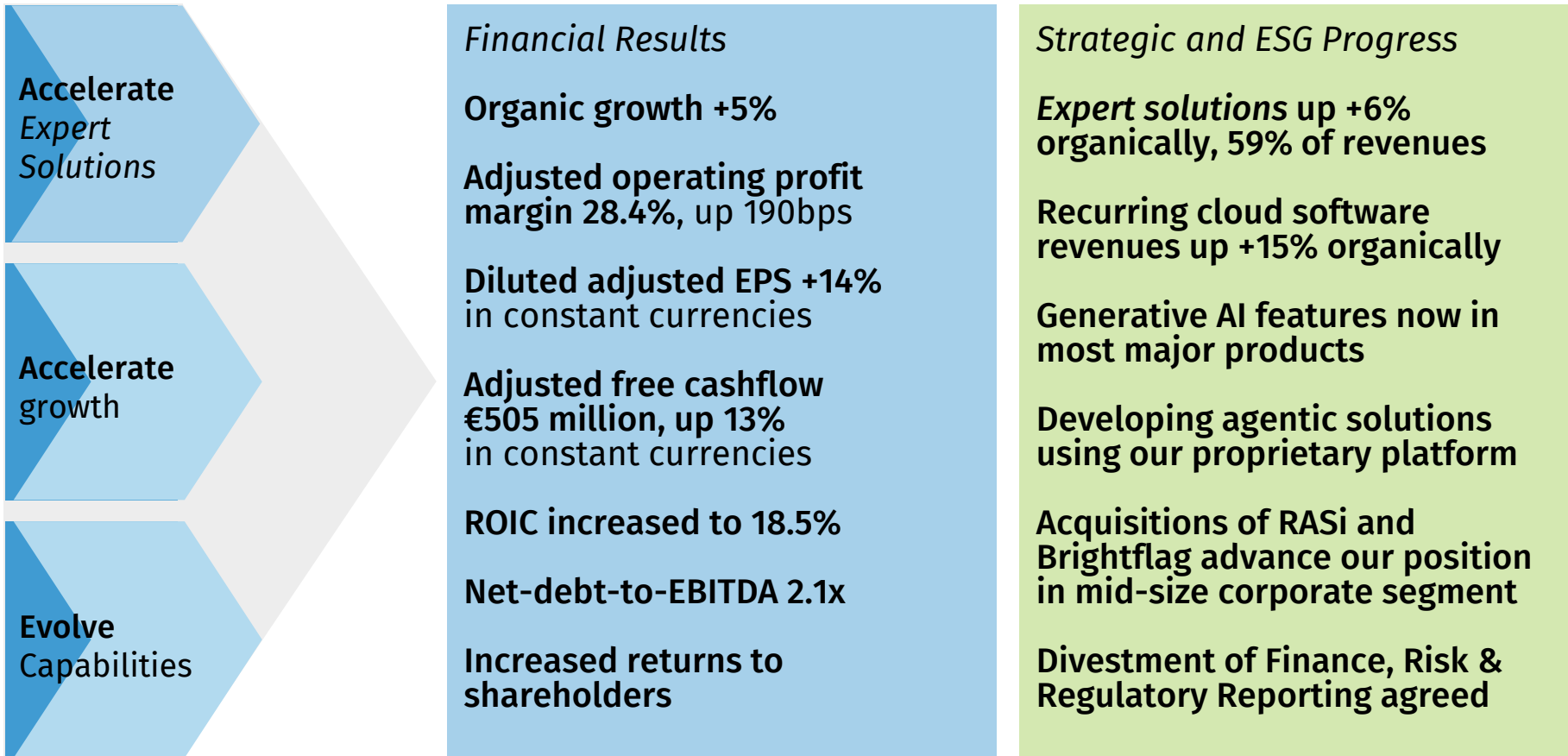
Growth rates are cited in constant currencies unless otherwise noted.

Agenda

- **Introduction**
- **Financial Review**
- **Operating and Strategic Review**
- **Outlook 2025**
- **Appendix: Financial Supplement**
- **Appendix: Sustainability and ESG Metrics**

Introduction

Organic growth 5%; strong start on profitability; progress on strategic priorities



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- Introduction
- **Financial Review**
- Operating and Strategic Review
- Outlook 2025
- Appendix: Financial Supplement
- Appendix: Sustainability and ESG Metrics

First-half 2025 results

Organic growth 5%; margin up 190 basis points; diluted adjusted EPS up 14% and adjusted free cash flow up 13% in constant currencies; ROIC increased

(€ million, unless otherwise stated)	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Revenues	3,052	2,891	+6%	+6%	+5%
Adjusted operating profit	865	765	+13%	+14%	+11%
<i>Adjusted operating profit margin</i>	28.4%	26.5%			
Diluted adjusted EPS	2.70	2.36	+14%	+14%	
Adjusted free cash flow	505	445	+14%	+13%	
Net-debt-to-EBITDA ratio ¹	2.1x	1.6x			
ROIC ¹	18.5%	17.5%			

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth. Note: 1. ROIC and Net-debt-to-EBITDA are based on twelve-months rolling figures.

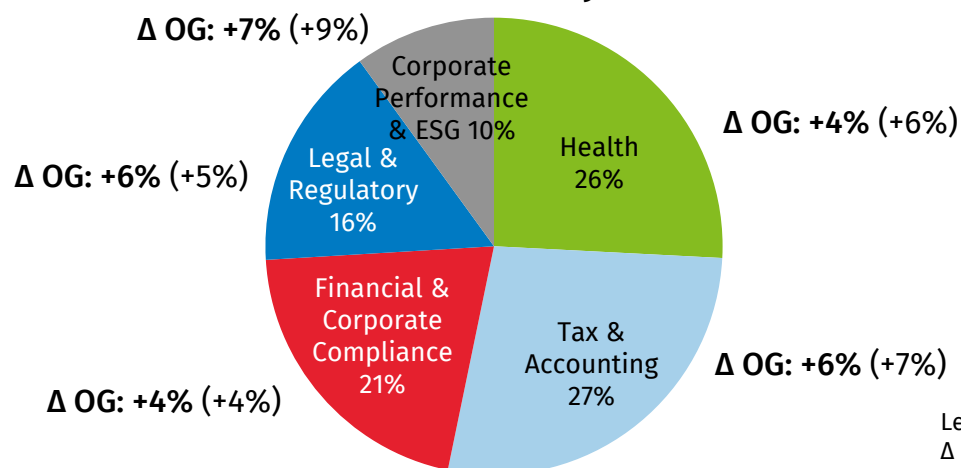
Revenues by division

Organic growth 5%, with all divisions delivering positive organic growth

(€ million)	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Health	788	771	+2%	+3%	+4%
Tax & Accounting	837	775	+8%	+9%	+6%
Financial & Corporate Compliance*	635	600	+6%	+6%	+4%
Legal & Regulatory	487	458	+6%	+6%	+6%
Corporate Performance & ESG*	305	287	+6%	+7%	+7%
Total revenues	3,052	2,891	+6%	+6%	+5%

Δ: % Change; Δ CC: % Change in constant currencies (€/£ 1.08); Δ OG: % Organic growth. *2024 figures are pro forma for the transfer of the Finance, Risk & Regulatory Reporting unit from the CP&ESG division to the FCC division.

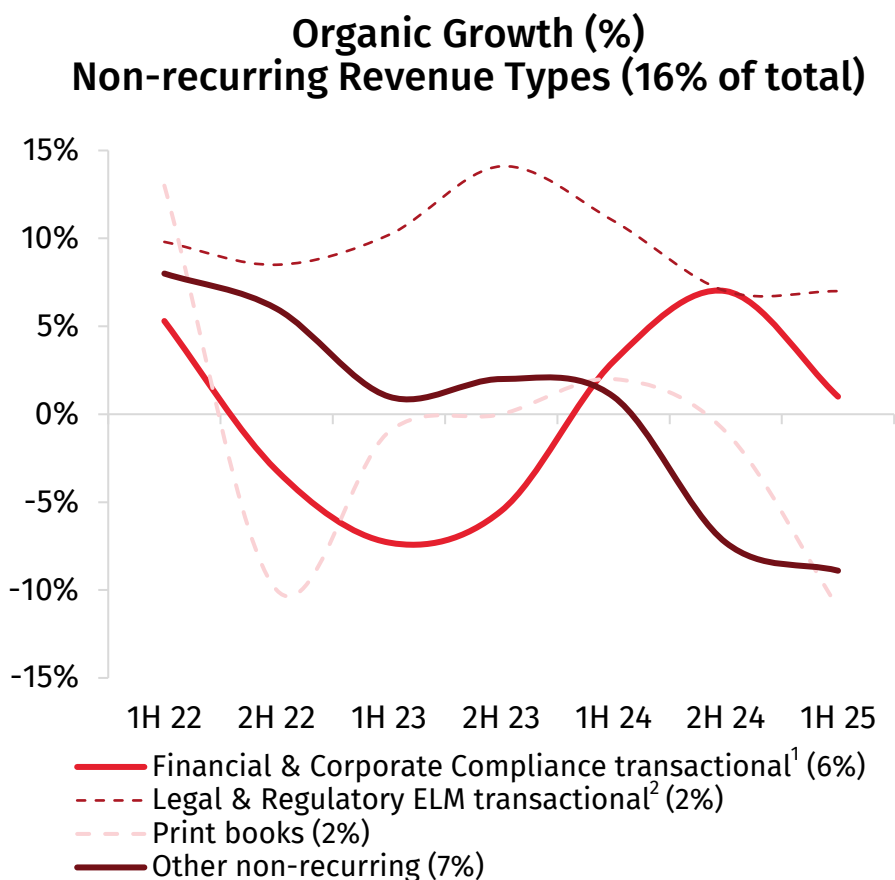
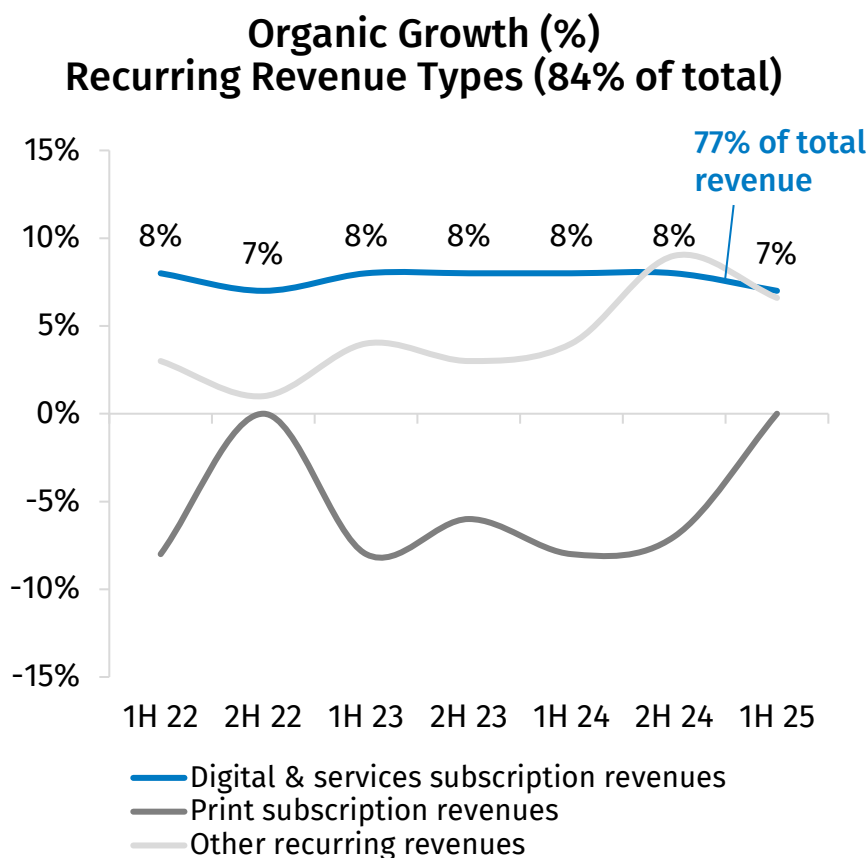
HY 2025 Revenues by Division



Legend:
Δ OG: % Organic growth HY 2025 (HY 2024)

Revenues by type

Digital and services subscriptions up 7% organically; non-recurring revenues turned down



1. Financial & Corporate Compliance transactional includes Legal Services transactions (CT Corporation) and Financial Services transactions (Compliance Solutions, including Lien). 2. ELM transactional refers to legal services transactional revenues in Legal & Regulatory enterprise legal management unit.

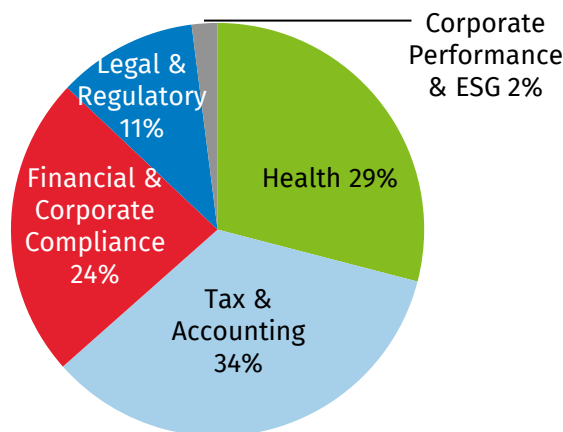
Adjusted operating profit by division

Margin increased 190 basis points, driven by mix shift towards expert solutions and initiatives to manage discretionary expenses and drive long term efficiencies

(€ million)							Margin	
	HY 2025	HY 2024	Δ	Δ CC	Δ OG		HY 2025	HY 2024
Health	260	223	+17%	+17%	+15%		33.0%	28.9%
Tax & Accounting	308	271	+13%	+14%	+11%		36.8%	35.1%
Financial & Corporate Compliance*	211	207	+2%	+3%	-1%		33.3%	34.5%
Legal & Regulatory	98	78	+26%	+26%	+26%		20.1%	16.9%
Corporate Performance & ESG*	18	18	+2%	+3%	+3%		6.0%	6.3%
Corporate	(30)	(32)	-8%	-8%	-8%			
Adjusted operating profit	865	765	+13%	+14%	+11%		28.4%	26.5%

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth. *2024 figures are pro forma for the transfer of the Finance, Risk & Regulatory Reporting unit from the CP&ESG division to the FCC division.

HY 2025 Adjusted Operating Profit by Division¹



¹Excluding Corporate

Adjusted net profit and EPS

Adjusted EPS up 14% in constant currencies. Increase in net financing costs and tax rate offset by 3% reduction in diluted weighted average shares

(€ million, unless otherwise stated)	HY 2025	HY 2024	Δ	Δ CC
Revenues	3,052	2,891	+6%	+6%
Adjusted operating profit	865	765	+13%	+14%
<i>Adjusted operating profit margin</i>	28.4%	26.5%		
Adjusted net financing costs	(38)	(25)		
Equity-accounted investees, net of tax	1	1		
Adjusted profit before tax	828	741	+12%	+11%
Tax on adjusted profit	(197)	(175)		
<i>Benchmark tax rate</i>	23.8%	23.6%		
Non-controlling interests	0	0		
Adjusted net profit	631	566	+11%	+11%
<i>Diluted weighted average shares (million)</i>	234.0	240.1		
Diluted adjusted EPS	€2.70	€2.36	+14%	+14%

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08).

Adjusted free cash flow

Adjusted free cash flow up 13% in constant currencies, mainly reflecting increase in adjusted operating profit and higher cash conversion

(€ million, unless otherwise stated)

	HY 2025	HY 2024	Δ	Δ CC
Adjusted operating profit	865	765	+13%	+14%
Depreciation, amortization, and impairment of other intangibles	135	127		
Depreciation of right-of-use assets	28	31		
Adjusted EBITDA	1,028	923	+11%	+12%
Capital expenditure	(147)	(147)		
Repayment of lease liabilities and lease interest paid	(33)	(35)		
Autonomous movements in working capital	(110)	(117)		
Adjusted operating cash flow	738	624	+18%	+19%
Cash conversion ratio	85%	82%		
Paid financing costs (excl. lease interest)	(53)	(23)		
Paid corporate income tax	(192)	(171)		
Net increase/ (decrease) in restructuring provision ¹	(2)	(2)		
Other ²	14	17		
Adjusted free cash flow	505	445	+14%	+13%

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08). Notes: 1. Adjusted free cash flow excludes additions to provisions for acquisition integration and restructuring of stranded cost following divestment. 2. Other includes share-based payments (2025: €15 million; 2024: €14 million) and other items.

Movement in net debt

Increased acquisition spending; Net-debt-to-EBITDA remains within our target range 1.5x-2.5x

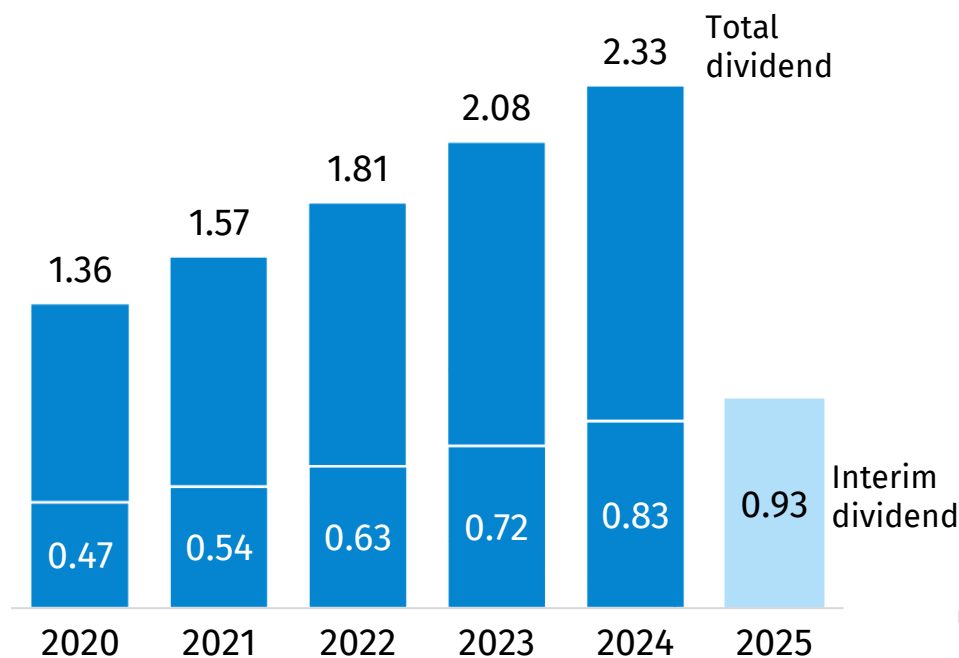
(€ million, unless otherwise stated)	HY 2025	FY 2024	HY 2024
Net debt at start of period	(3,134)	(2,612)	(2,612)
Adjusted free cash flow	505	1,276	445
Dividends paid	(297)	(521)	(276)
Acquisition spending, net of cash acquired, including costs ¹	(833)	(342)	(2)
Divestiture cash proceeds, net of cash disposed, incl. costs ²	(1)	(4)	0
Share repurchases	(509)	(1,000)	(516)
Net decrease/ (increase) in lease liabilities	33	30	14
Other ³	(38)	39	15
Movement in net debt	(1,140)	(522)	(320)
Net debt at end of period	(4,274)	(3,134)	(2,932)
Net-debt-to-EBITDA⁴ ratio	2.1x	1.6x	1.6x

Notes: 1. Includes acquisition spending, net of cash acquired (HY 2025: -€822 million) and acquisition related costs (HY 2025: -€11 million). 2. Includes proceeds from divestments, net of cash disposed (HY 2025: nil) less divestment-related costs (HY 2025: €1 million). 3. 'Other' includes FX differences in cash and cash equivalents (HY 2025: -€65 million), changes in the fair value of derivatives, and other smaller items. 4. Based on 12 months' rolling EBITDA.

Dividends and share buybacks

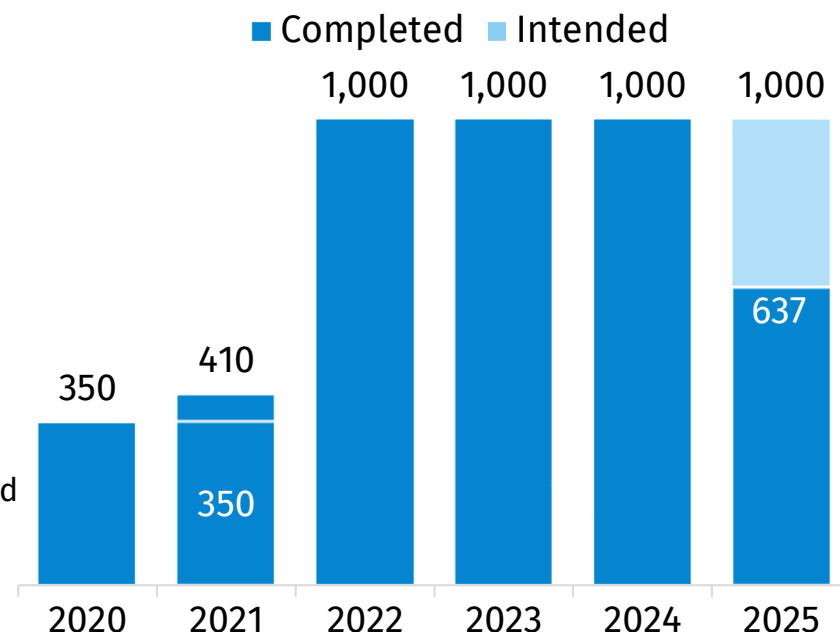
2025 interim dividend €0.93; over 60% of intended up to €1 billion share buyback already completed as of July 30

Dividend per Share (€)



2025 interim dividend set at 40% of prior year total dividend

Share Buybacks (€ million)



As of July 29, completed €637 million of share repurchases

Note: 2021 share buyback includes net divestment proceeds deployed towards buybacks (€60 million).

Results summary

Organic growth in line with expectations, driven by recurring revenues; strong margin expansion; solid balance sheet

**Organic growth
+5%**

**Adjusted operating
profit margin
28.4% up 190bps**

**Diluted adjusted EPS
up +14% in constant
currencies**

**ROIC increased to
18.5%**

**Adjusted FCF
€505 million,
up 13% in constant
currencies**

Solid balance sheet

**Net-debt-to-EBITDA
2.1x**

**Interim dividend
€0.93**

**2025 share buyback on
track to reach
€1 billion**

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Health

Organic growth +4%, led by Clinical Solutions +6%. Margin reflects ongoing mix shift, expense management, and efficiency programs

€ million	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Revenues	788	771	+2%	+3%	+4%
Adjusted operating profit	260	223	+17%	+17%	+15%
Margin	33.0%	28.9%			

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth.

Clinical Solutions

- Organic growth +6%
- Slowdown due to timing of renewals, leap year effect and product sunsets
- Progress in moving U.S. hospitals to UpToDate Enterprise

Learning, Research & Practice

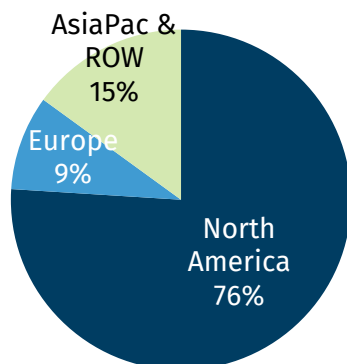
- Organic growth +1% (+5% ex-print)
- Medical research faced *NEJM*² comparable
- Growth in nursing solutions partly offset by 17% print book decline

Revenues by:

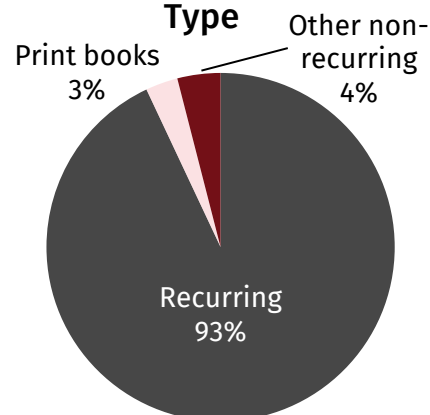
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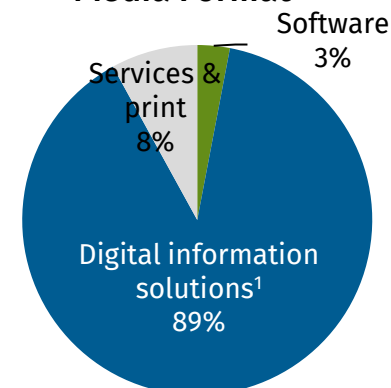
Geographic Market



Type



Media Format



1. Digital information solutions includes software-related services. 2. NEJM = New England Journal of Medicine.

Tax & Accounting

Organic growth +6%, with recurring revenues up +7%. Margin reflects expense management, partly offset by increased investment

€ million	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Revenues	837	775	+8%	+9%	+6%
Adjusted operating profit	308	271	+13%	+14%	+11%
Margin	36.8%	35.1%			

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth.

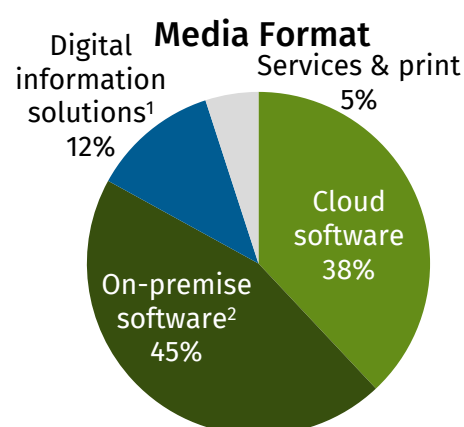
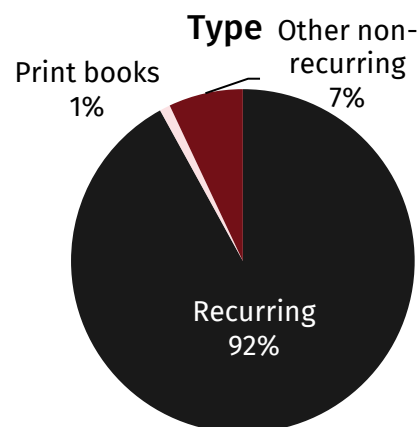
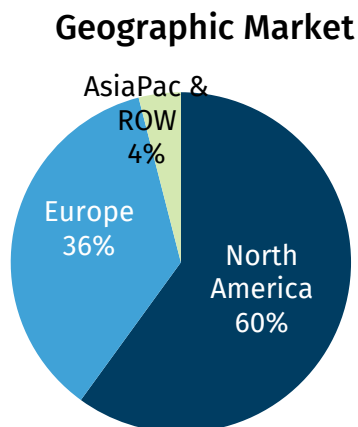
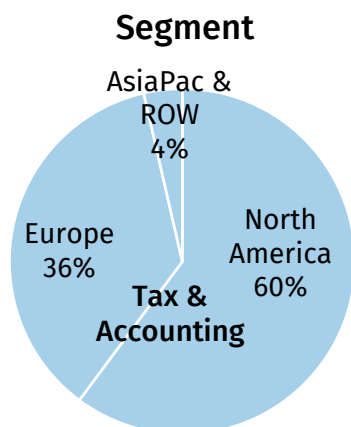
Tax & Accounting North America

- Organic growth +6%, led by double-digit organic growth in cloud solutions
- Outsourced services and ancillary fees declined against a challenging comparable

Tax & Accounting Europe

- Organic growth +7%, led by double-digit growth in cloud and hybrid cloud software

Revenues by:



1. Digital information solutions includes software-related services. 2. On-premise software includes ancillary revenues sold with software (e.g., returns filing fees).

Financial & Corporate Compliance

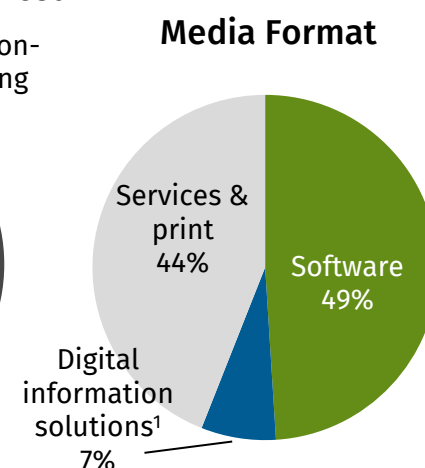
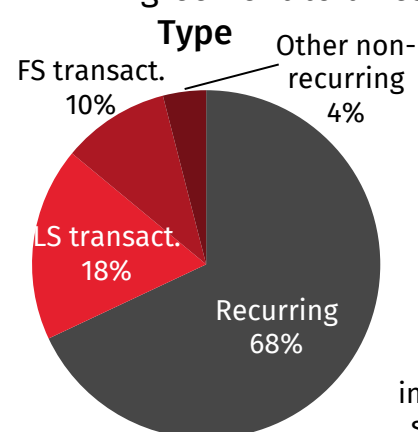
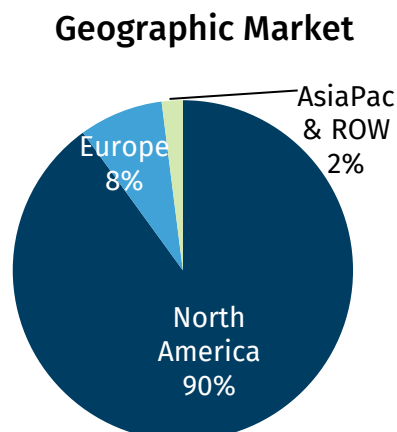
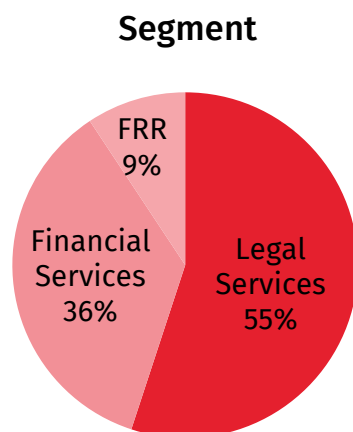
Organic growth +4%, supported by 6% growth in recurring revenues. Margin reflects increased investment, partly offset by expense management

€ million	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Revenues	635	600	+6%	+6%	+4%
Adjusted operating profit	211	207	+2%	+3%	-1%
Margin	33.3%	34.5%			

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth.

*2024 figures are pro forma for the transfer of Finance, Risk & Regulatory Reporting unit from the CP&ESG division to the FCC division.

Revenues by:



Legal Services (LS)

- Organic growth +6%, driven by +8% growth in recurring service subscriptions
- Transactional revenues slowed to +2%
- Acquisition of RASi

Financial Services (FS)

- Organic growth +1%, supported by recurring revenue growth of +3%
- Non-recurring revenues down 4% (HY 2024: 1% decline)
- Agreement to divest FRR²

1. Digital information solutions includes software-related services. 2. FRR = Finance, Risk & Regulatory Reporting unit transferred into FCC as of January 1, 2025.

Legal & Regulatory

Organic growth +6%, with digital information solutions up +7%. Margin reflects mix shift, expense management, and efficiency programs

€ million	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Revenues	487	458	+6%	+6%	+6%
Adjusted operating profit	98	78	+26%	+26%	+26%
Margin	20.1%	16.9%			

Δ: % Change; Δ CC: % Change in constant currencies (€//\$ 1.08); Δ OG: % Organic growth.

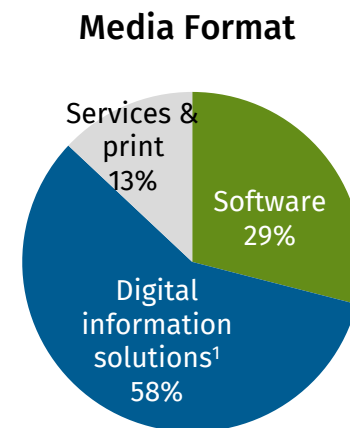
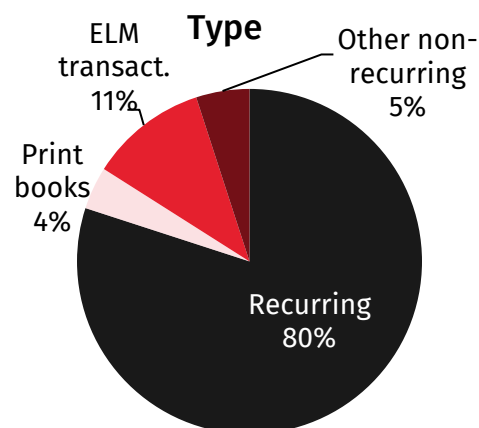
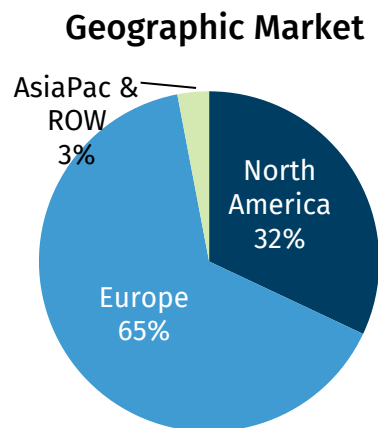
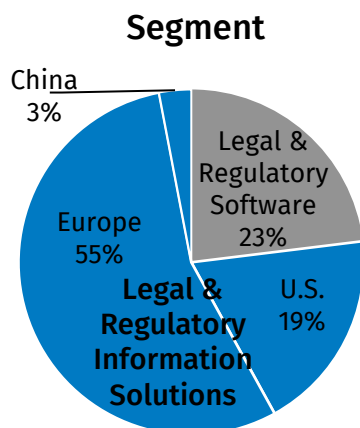
Legal & Regulatory Information Solutions

- Organic growth +6%, driven by digital information solutions up +7%
- Print products saw mixed trends

Legal & Regulatory Software

- Organic growth +5%, led by practice management software +9%²
- ELM Solutions³ saw low single-digit organic growth
- Acquisition of Brightflag

Revenues by:



1. Digital information solutions includes software-related services. 2. Practice management software is mainly Kleos and Legisway. 3. ELM = Enterprise Legal Management software (TyMetrix 360°; Passport).

Corporate Performance & ESG

Organic growth +7%, driven by recurring cloud software up +17%. Margin reflects sustained investment in product development, sales, and marketing

€ million	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Revenues	305	287	+6%	+7%	+7%
Adjusted operating profit	18	18	+2%	+3%	+3%
Margin	6.0%	6.3%			

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth.

*2024 figures are pro forma for the transfer of Finance, Risk & Reporting unit from the CP&ESG division to the FCC division.

EHS & ESG³

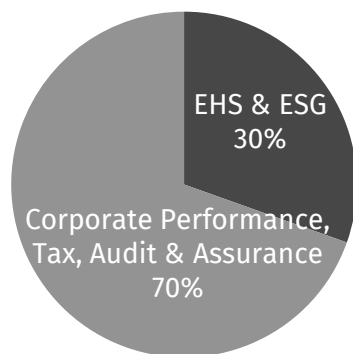
- Organic growth +10%, with recurring cloud software revenues up +18%

Corporate Performance⁴, Tax, & Audit⁵

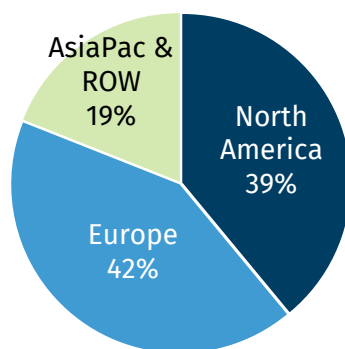
- Organic growth +5%
- CCH Tagetik CPM platform up +5% organically, led by double-digit growth in cloud software
- Tax and Audit units recorded single-digit organic growth

Revenues by:

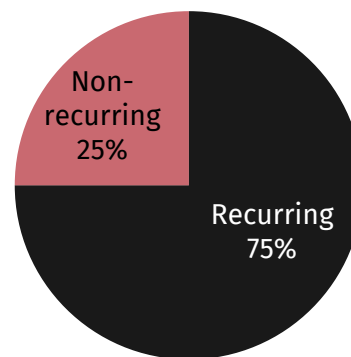
Segment



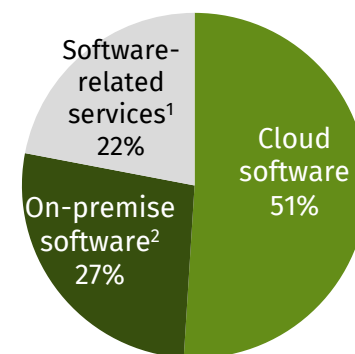
Geographic Market



Type



Media Format



1. Software-related services includes digital information solutions. 2. On-premise software includes ancillary revenues sold with software.

3. EHS & ESG = Environmental, Health, and Safety & Environmental, Social, and Governance (Enablon suite). 4. Corporate Performance = CCH Tagetik.

5. Audit = TeamMate.

Strategic priorities 2025-2027

Expert solutions strategy aims to deliver good organic growth with improvement in margins and returns

Accelerate innovation with product development spend of around **11%** of revenues¹

Fund organic investments and restructuring while improving group adjusted operating margin

Accelerate cloud transition; promote subscription models; standardize technology platforms

Pursue synergistic, value-enhancing acquisitions; make selective disposals

Allocate capital efficiently, maintain leverage in **1.5x-2.5x** range; deliver shareholder returns

Scale Expert Solutions

- Drive penetration of cloud-based *expert solutions*
- Empower customer workflows with responsible AI
- Harness content and data to deliver enhanced value and actionable insights for customers

Accelerate growth

- Pursue high-growth adjacencies with a build, buy, or partner approach
- Innovate to advance customer productivity and outcomes
- Further develop partnerships to extend our reach

Evolve capabilities

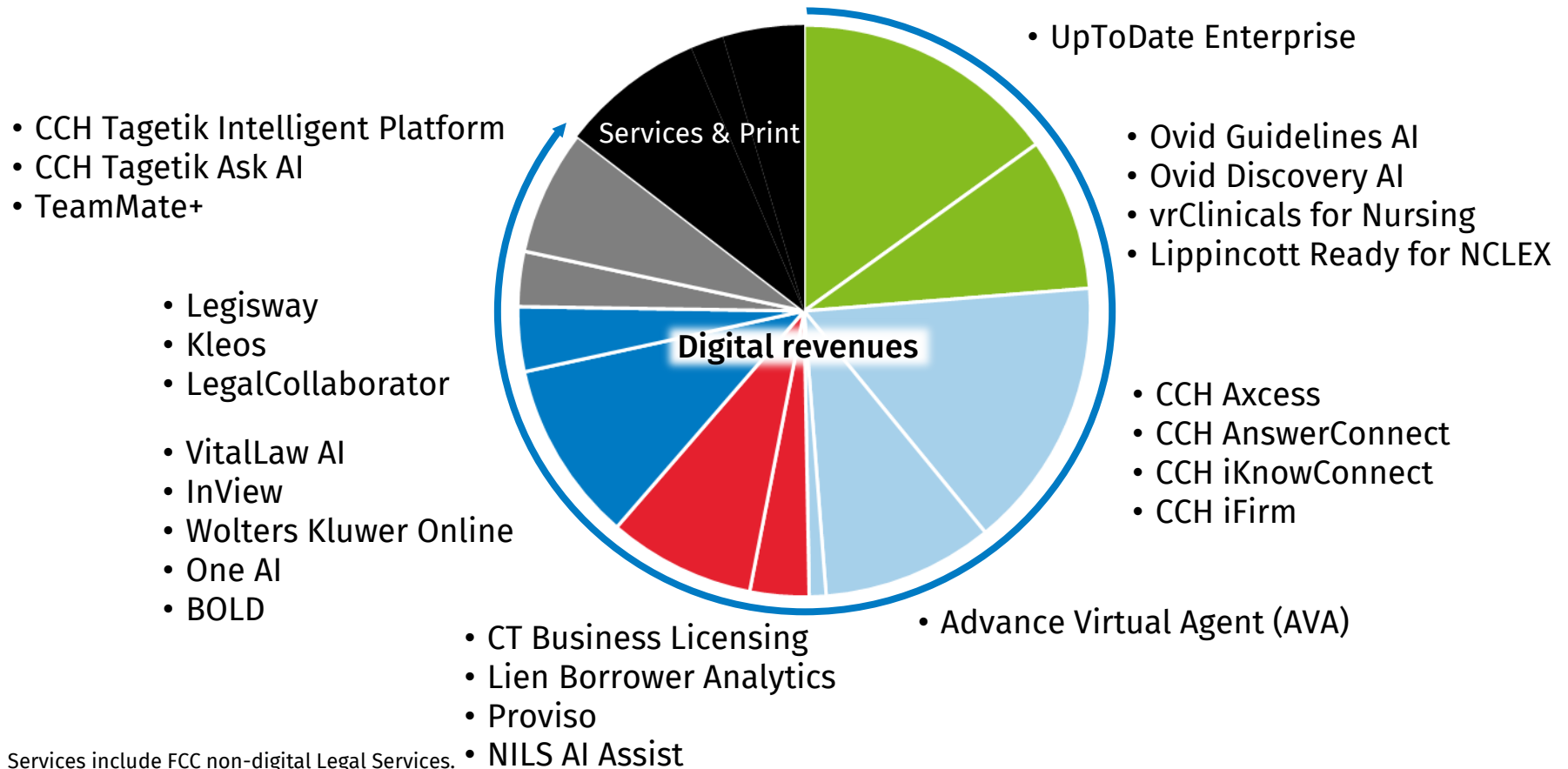
- Elevate our go-to-market capabilities and sales effectiveness
- Embrace new technologies to advance operational performance
- Foster a great place to work and best-in-class sustainability performance

1. Includes Capex and Opex.

Major product suites now offer GenAI features

Majority of our digital revenues – expert solutions and information products – are AI-enabled

HY 2025 Total Revenues
Selected GenAI-Enabled Examples



Agentic AI

*Investing in agentic AI, with several agentic solutions currently in development or customer testing – underpinned by our proprietary **AI-Enablement Platform***

Agentic AI Developments

Wolters Kluwer Tax & Accounting

CCH Axcess – agentic AI workflows

- Automates CPA workflows via a trusted AI assistant
- Responds to client inquiries and proactively flags key follow-ups
- Optimizes resource allocation across assignments
- In beta preview with customers

Wolters Kluwer CP & ESG

CCH Tagetik Intelligent Platform

- Includes orchestrating agents to test assumptions and run analysis
- Ask AI evolves into an embedded agentic AI system for finance teams
- Automates anomaly detection and data visualization
- In beta preview with customers

Wolters Kluwer CP & ESG

TeamMate+ AI Editor

- Agentic writing assistant for internal auditors: refines notes, expands ideas, and improves audit documentation
- Offers pre-built prompts for summarization, tone, and translation
- Enhances consistency and efficiency across audit teams
- Launched June 2025

Wolters Kluwer Health

Ovid Guidelines AI

- Accelerates clinical guideline development
- Co-developed with American Society of Clinical Oncology and Google Cloud
- Supports full clinical guideline lifecycle, from evidence synthesis to collaboration and review
- In beta preview since May 2025

Portfolio changes

RASi and Brightflag expand our positions in the higher growth mid-size corporate segment. FRR divestment gives FCC greater focus

Financial & Corporate Compliance



- Completed March 13, 2025
- Consideration €385 million (cash)
- U.S. provider of registered agent services
- Focused on mid-sized corporate segment
- 2024 revenues approx. \$52 million (un-audited)
- Approx. 180 FTEs

Legal & Regulatory



- Completed June 11, 2025
- Consideration €422 million in cash and deferred consideration €12 million
- Global provider of cloud-based, AI-enabled legal spend and matter management software
- Focused on mid-sized corporate segment
- 2024 revenues approx. €22 million (un-audited)
- 95% recurring; 60% U.S.
- Approx. 155 FTEs

Financial & Corporate Compliance

Finance, Risk & Regulatory Reporting (FRR)

- Announced binding agreement on July 21, 2025
- Enterprise value €450 million, subject to closing conditions and contractual adjustments
- Completion expected fourth quarter 2025
- 2024 revenues €123 million
- Allows FCC to focus developing its positions in U.S. banking compliance and corporate legal and compliance services

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Full-year 2025 outlook

Improved outlook for margin in reporting currency and EPS growth in constant currency; ROIC now expected to be around 18% in reporting currency

Performance indicators	2025 Guidance	Previous Guidance	2024 Actual
Adjusted operating profit margin*	27.1%-27.5%	27.1%-27.5%	27.1%
Adjusted free cash flow**	€1,250-€1,300 million	€1,250-€1,300 million	€1,276 million
ROIC*	±18%	18%-19%	18.1%
Diluted adjusted EPS growth**	Mid- to high-single-digit	Mid-single-digit	11%

*Guidance for adjusted operating profit margin and ROIC is in reporting currency and assumes an average EUR/USD rate in 2025 of €/\$1.13.

**Guidance for adjusted free cash flow and diluted adjusted EPS is in constant currencies (€/\$ 1.08). Guidance reflects share repurchases of up to €1 billion in 2025.

Additional guidance:

- Restructuring costs: €20-35 million (2024: €28 million)
- Adjusted net financing costs: approximately €95-100 million in constant currencies
- Benchmark effective tax rate to rise but remain in the range of 23.0%-24.0% (2024: 23.1%)
- Full-year cash conversion ratio: 95%-100% (2024: 102%)
- Capital expenditure: 5%-6% of total revenues (2024: 5.3%)

Divisional outlook 2025

Margin increase to be supported by most divisions

Division	FY 2025 Organic Growth Outlook
Health	Organic growth to be in line with or slightly below prior year (FY 2024: 6%)
Tax & Accounting	Organic growth to be in line with prior year (FY 2024: 7%)
Financial & Corporate Compliance	Organic growth to be below prior year (FY 2024: 5% pro forma) due to weaker non-recurring revenues
Legal & Regulatory	Organic growth to be in line with prior year (FY 2024: 5%)
Corporate Performance & ESG	Organic growth to be above prior year (FY 2024: 6% pro forma) reflecting higher growth for CCH Tagetik CPM platform

Note: divisional guidance is based on a pro forma view reflecting the transfer of Finance, Risk & Regulatory Reporting unit from Corporate Performance & ESG to Financial & Corporate Compliance.

Agenda

- **Introduction**
- **Financial Review**
- **Operating and Strategic Review**
- **Outlook 2025**
- **Appendix: Financial Supplement**
- **Appendix: Sustainability and ESG Metrics**

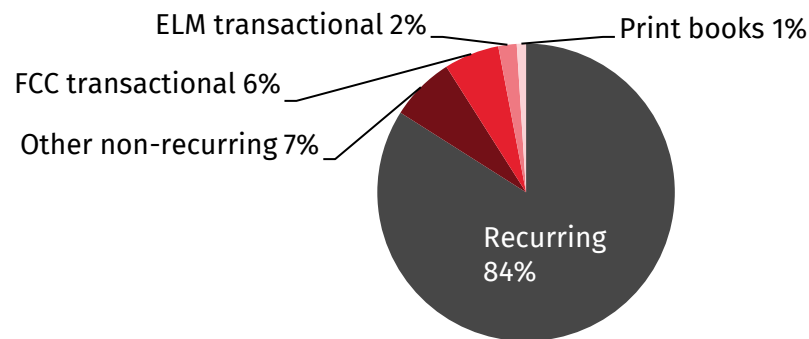
Revenues by type

(€ million)	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Digital and services subscriptions	2,346	2,177	+8%	+8%	+7%
Print subscriptions	61	61	0%	0%	0%
Other recurring	149	143	+4%	+4%	+7%
Recurring revenues	2,556	2,381	+7%	+8%	+7%
Print books	49	56	-11%	-11%	-11%
FCC transactional ¹	176	168	+5%	+6%	+1%
ELM transactional ²	51	48	+6%	+7%	+7%
Other non-recurring	220	238	-8%	-8%	-9%
Non-recurring revenues	496	510	-3%	-2%	-4%
Total revenues	3,052	2,891	+6%	+6%	+5%

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth.

Organic growth	HY 2025	HY 2024
Print books	-11%	+2%
FCC transactional ¹	+1%	+3%
ELM transactional ²	+7%	+11%
Other non-recurring	-9%	+1%

HY 2025 Revenues by Type



1. Financial & Corporate Compliance (FCC) transactional revenues include Legal Services and Financial Services transactional revenues.

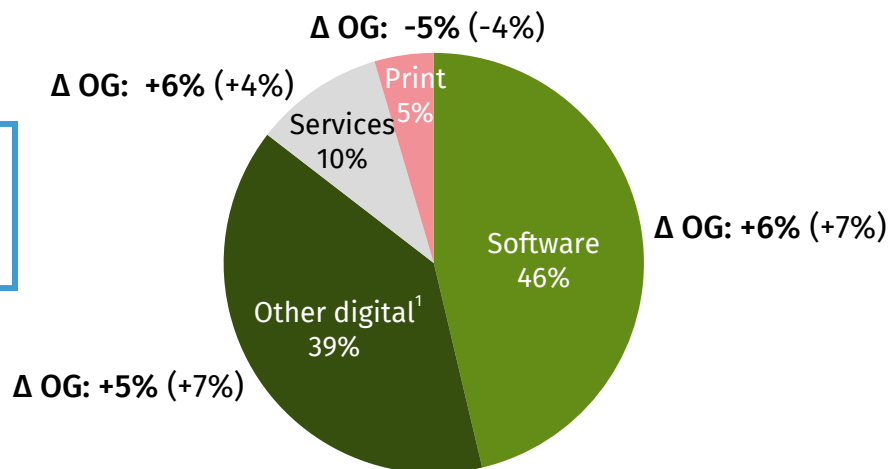
2. ELM transactional revenues refer to transactional revenues in Legal & Regulatory software: Enterprise Legal Management solutions.

Revenues by media format

(€ million)	HY 2025	HY 2024	Δ	Δ CC	Δ OG
Software	1,413	1,318	+7%	+8%	+6%
Other digital ¹	1,195	1,145	+4%	+5%	+5%
Total Digital	2,608	2,463	+6%	+6%	+5%
Services	305	281	+8%	+9%	+6%
Print	139	147	-5%	-5%	-5%
Total revenues	3,052	2,891	+6%	+6%	+5%

Δ: % Change; Δ CC: % Change in constant currencies (€/ \$ 1.08); Δ OG: % Organic growth.

HY 2025 Revenues by Media Format



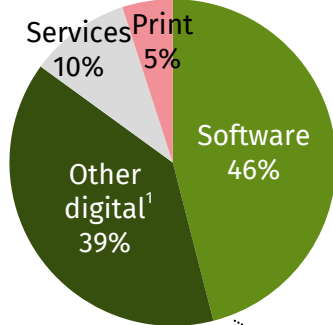
Digital & Services:
Δ OG: +5% (+7%)
(95% of total revenues)

Legend:
Δ OG: % Organic growth HY 2025 (HY 2024)

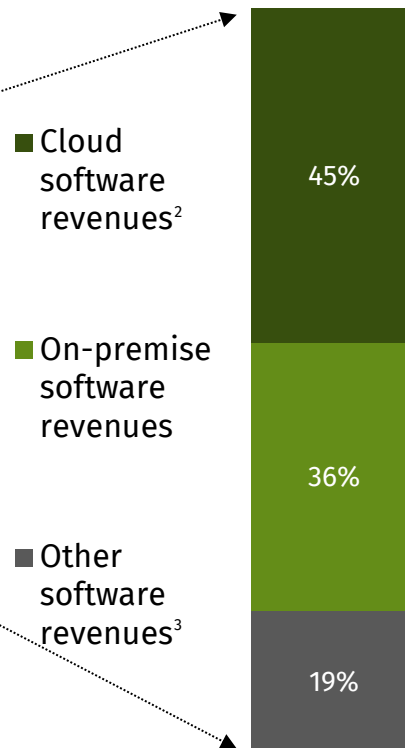
1. Other digital includes digital information and services related to software.

Software revenues

**HY 2025 Revenues
€3.1 billion
Split by Media Format**



**HY 2025 Software
Revenues €1.4 billion**



Organic growth HY 2025 (HY 2024):

Total software: +6% (+7%)
Cloud software: +15% (+16%)

Top software products

CCH Axcess/ ProSystem fx	TAA		
eOriginal	FCC		
Expere	FCC		
Passport	LR		
Tymetrix	LR		
Kleos	LR		
Legisway	LR		
CCH Tagetik	CP&ESG		
Enablon	CP&ESG		
OneSumX	CP&ESG		
TeamMate	CP&ESG		

= cloud/hybrid cloud; = on-premise

1. Other digital includes digital information and services related to software. 2. Cloud software includes cloud and hybrid cloud solutions. 3. Other software revenues include ancillary revenues sold with software, such as returns filing fees, invoice volume fees, and mortgage filing fees.

Reconciliation: adjusted net financing costs to financing results

(€ million)	HY 2025	HY 2024
Adjusted net financing costs	(38)	(25)
Employee benefits financing component	(1)	(1)
Change in fair value of financial assets	-	-
Result on divestment of financial assets	-	-
Divestment related results on equity-accounted investees	-	-
Financing results	(39)	(26)

IFRS profit and diluted EPS

(€ million, unless otherwise stated)	HY 2025	HY 2024	Δ
Adjusted operating profit	865	765	+13%
Amortization & impairment of acquired intangibles and impairment of goodwill	(81)	(74)	
Results on divestments of operations	(1)	0	
Other non-benchmark items ¹	(18)	(1)	
Operating profit	765	690	+11%
Financing results	(39)	(26)	
Share of profit of equity-accounted investees, net of tax	1	1	
Profit before tax	727	665	+9%
Income tax expense	(174)	(156)	
<i>Effective tax rate</i>	23.9%	23.4%	
Profit for the period	553	509	+9%
Non-controlling interests	0	0	
Profit for the period to the owners of the company	553	509	+9%
Diluted EPS	€2.36	€2.12	+11%

Δ: % Change. Note: 1. Non-benchmark items include acquisition-related costs including integration provisions.

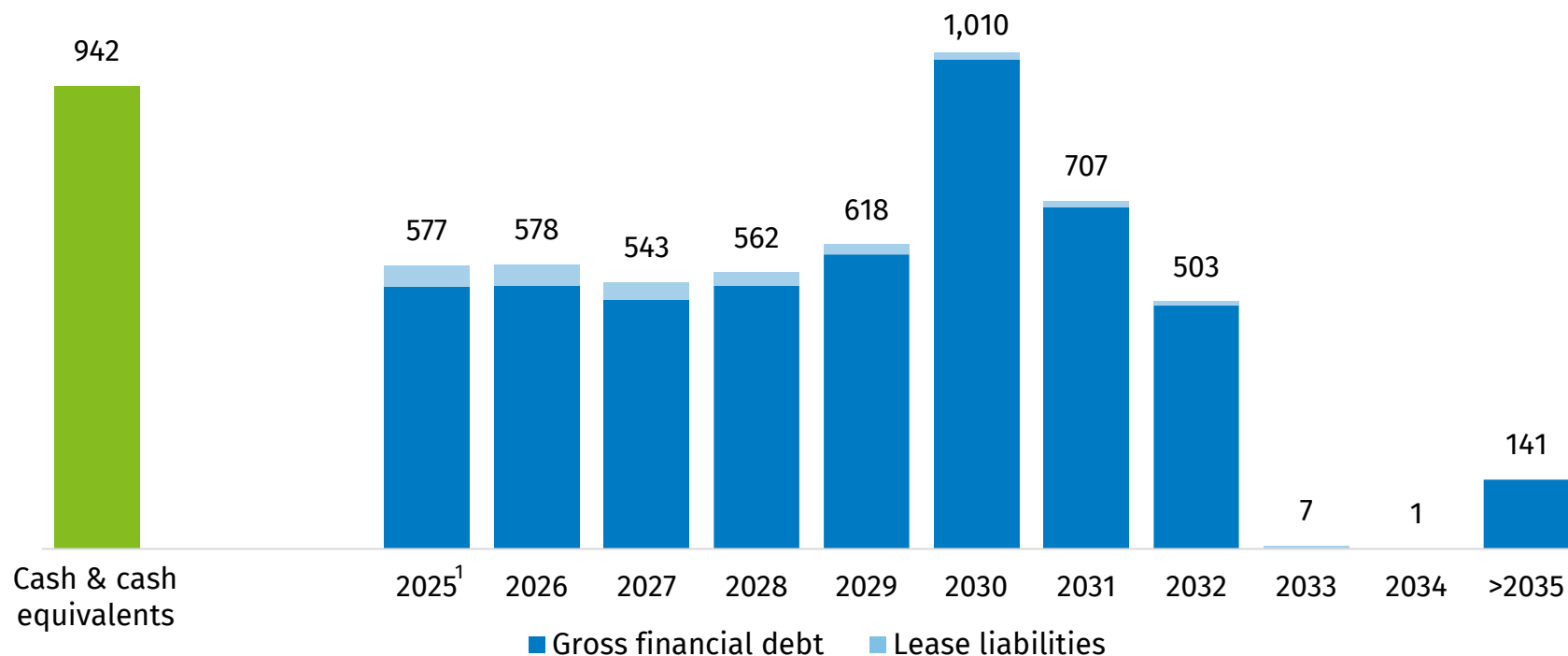
Balance sheet

(€ million, unless otherwise stated)	June 30, 2025	Dec. 31, 2024	June 30, 2024
Goodwill and intangible assets	6,766	6,445	5,992
Property, plant and equipment	70	79	78
Right-of-use assets	186	214	227
Deferred tax and other non-current assets	96	103	102
Total non-current assets	7,118	6,841	6,399
Cash and cash equivalents	942	954	845
Trade and other receivables; other current assets	1,672	1,703	1,676
Total current assets	2,614	2,657	2,521
Total assets	9,732	9,498	8,920
Total equity	887	1,545	1,538
Bonds and other long-term debt	4,478	3,484	3,475
Long-term lease liabilities	156	179	196
Deferred tax and other non-current liabilities	540	506	489
Total non-current liabilities	5,174	4,169	4,160
Deferred income	1,922	2,054	2,005
Borrowings and bank overdrafts	547	359	37
Short-term lease liabilities	53	63	62
Short-term bond	-	-	-
Trade and other payables; other current liabilities	1,149	1,308	1,118
Total current liabilities	3,671	3,784	3,222
Total equity and liabilities	9,732	9,498	8,920

Debt maturity profile

Debt Maturity Profile – June 30, 2025 (€ million)

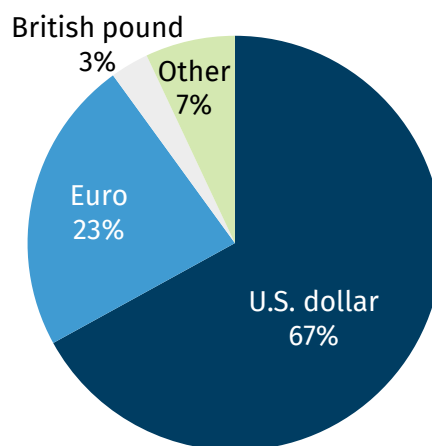
Net debt breakdown:	€ million
Gross financial debt	5,038
Lease liabilities	209
Total gross debt	5,247
Less: derivatives	31
Less: Cash & cash equivalents	942
Net debt	4,274



1. Financial debt due in 2025 includes short-term borrowings of €515 million, short-term lease liabilities of €43 million, deferred and contingent considerations of €11 million, bank overdrafts of €7 million, and derivatives of €1 million.

Currency impact

HY 2025 Revenues by Currency



1 Euro	Average rates		Impact in € million on	
	HY 2025	HY 2024	Revenues HY 2025	Adjusted operating profit HY 2025
U.S. dollar	1.09	1.08	(12)	(4)
British pound	0.84	0.86	1	0
Canadian dollar	1.54	1.47	(2)	(1)
Australian dollar	1.72	1.64	(1)	0
Polish Zloty & Other currencies			1	0
Total currency impact			(13)	(5)

Growth rates

			Δ		Δ CC		Δ OG
			%	%	% Change	% Net Effect	%
			%	Currency	in Constant	Acquisitions	Organic
	HY 2025	HY 2024	Change	Impact	Currencies	& Disposals	Growth
Revenues							
Health	788	771	+2%	-1%	+3%	-1%	+4%
Tax & Accounting	837	775	+8%	-1%	+9%	+3%	+6%
Financial & Corporate Compliance*	635	600	+6%	0%	+6%	+2%	+4%
Legal & Regulatory	487	458	+6%	0%	+6%	0%	+6%
Corporate Performance & ESG*	305	287	+6%	-1%	+7%	0%	+7%
Total revenues	3,052	2,891	+6%	0%	+6%	+1%	+5%
Adjusted operating profit							
Health	260	223	+17%	0%	+17%	+2%	+15%
Tax & Accounting	308	271	+13%	-1%	+14%	+3%	+11%
Financial & Corporate Compliance*	211	207	+2%	-1%	+3%	+4%	-1%
Legal & Regulatory	98	78	+26%	0%	+26%	0%	+26%
Corporate Performance & ESG*	18	18	+2%	-1%	+3%	0%	+3%
Corporate	(30)	(32)	-8%	0%	-8%	0%	-8%
Total adjusted operating profit	865	765	+13%	-1%	+14%	+3%	+11%

Δ : % Change; Δ CC: % Change in constant currencies (€/£ 1.08); Δ OG: % Organic growth. *Includes effect of transfer of the Finance, Risk & Reporting unit from the CP&ESG division to the FCC division.

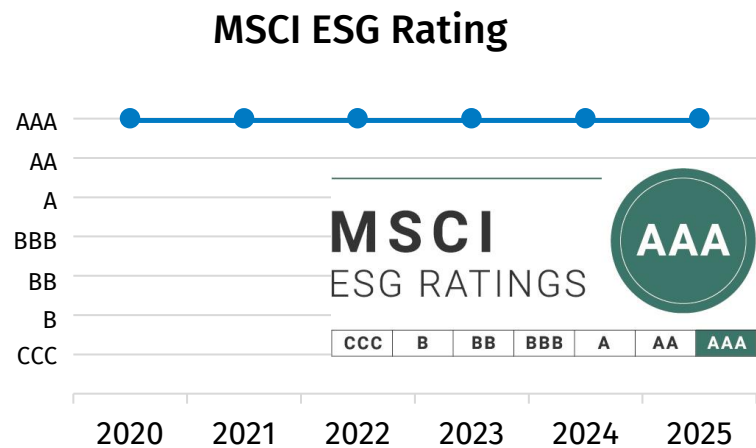
Agenda

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- **Appendix: Sustainability and ESG Metrics**

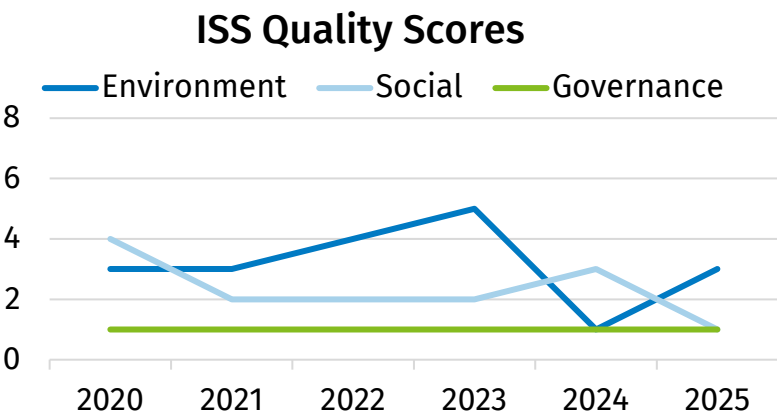
Sustainability and ESG Metrics

- **ESG Ratings**
- **Environmental**
- **Social: employee culture**
- **Social: diversity**
- **Governance**
- **Governance: board skills**

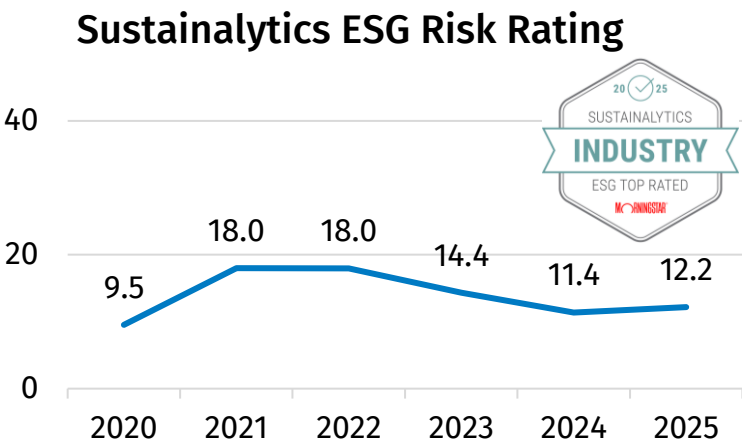
ESG Ratings



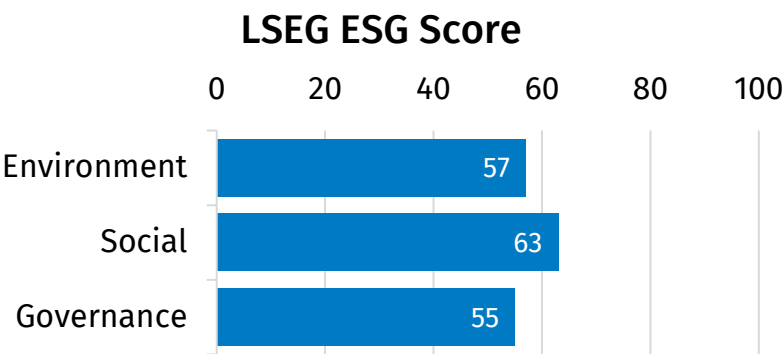
MSCI: AAA is the highest quality score.



ISS Quality score: scale ranges from 0-10. A lower score denotes higher quality and lower risk.



Sustainalytics risk rating: scale ranges from 0-50. A score of 0 denotes the least risk.



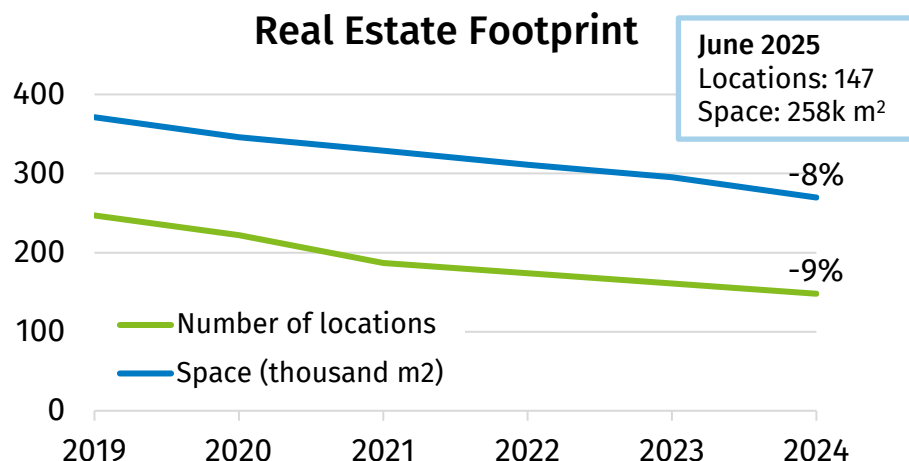
LSEG score: scale ranges from 0-100. A higher score indicates better relative ESG performance and transparency in reporting material ESG data publicly.

Sources: MSCI, ISS, Morningstar-Sustainalytics, and LSEG. Ratings as of July 18, 2025. Sustainalytics reclassified Wolters Kluwer to Software & Services in 2021 (from Media). ISS quality scores introduced in 2020.

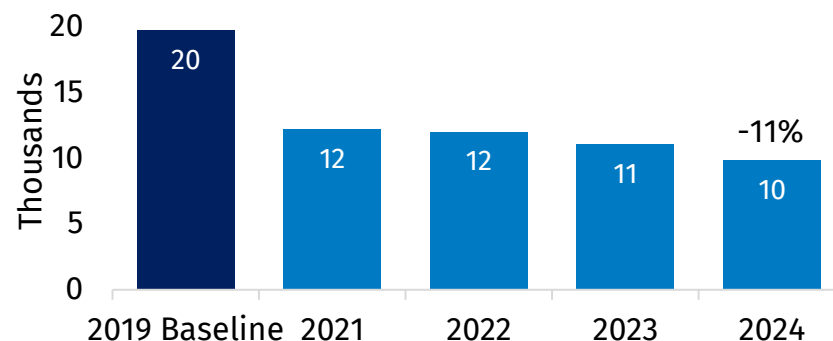
Environmental

HY 2025 Progress

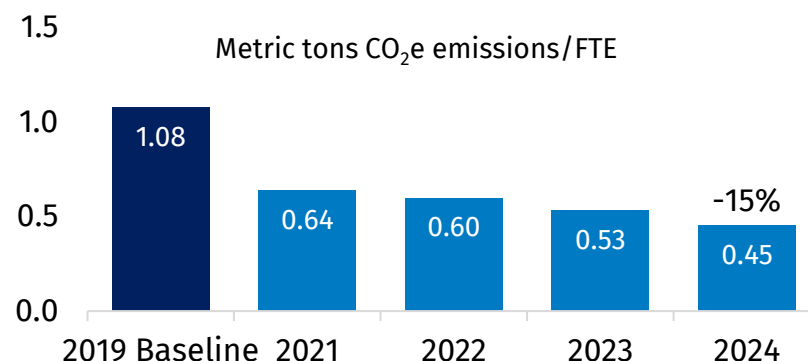
- SBTi validated net-zero targets to reduce absolute scope 1, 2 & key 3 emissions 90% by 2050, from a 2019 base year
- Office footprint (m²) reduced by 5% organically compared to December 2024
- Launched a supplier sustainability assessment tool to enhance supply chain risk insights and drive decarbonization



Total Scope 1 & 2 Emissions¹



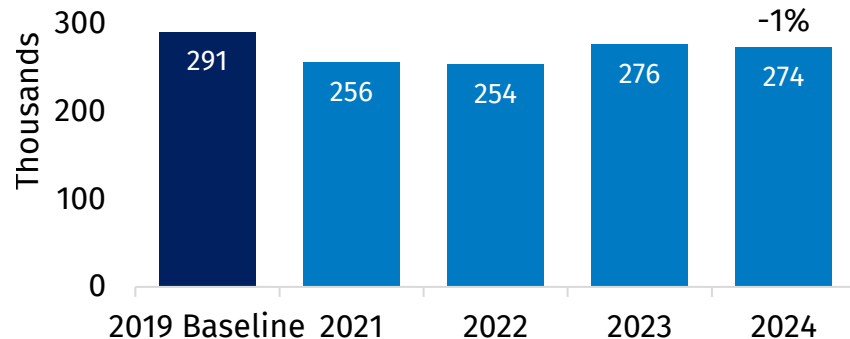
Scope 1 & 2 Emissions per FTE¹



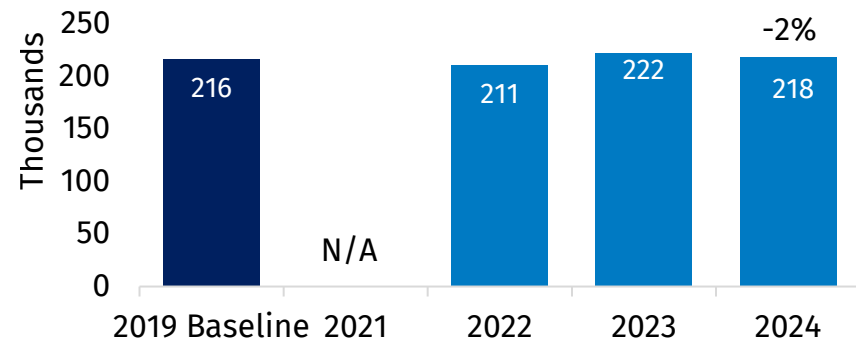
1. In 2024, we improved our methodology for the calculation of GHG emissions. The comparative figures for 2023 and 2022 scope 1 & 2 emissions are restated. For further details, see 2024 Annual Report. Note: 2024 ESG data has been subject to limited assurance by our external auditor.

Environmental: scope 3 emissions

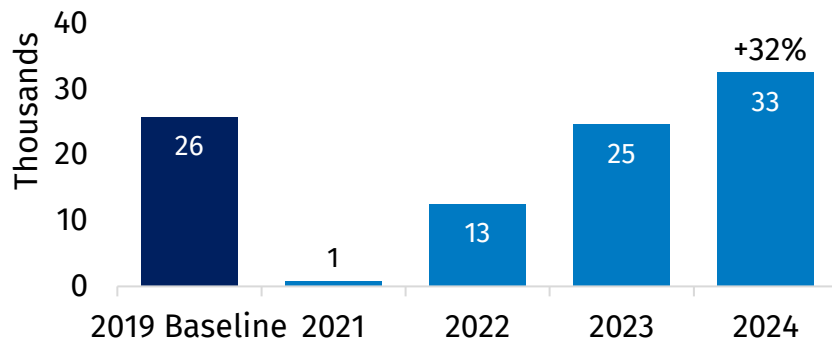
Total Scope 3 Emissions¹



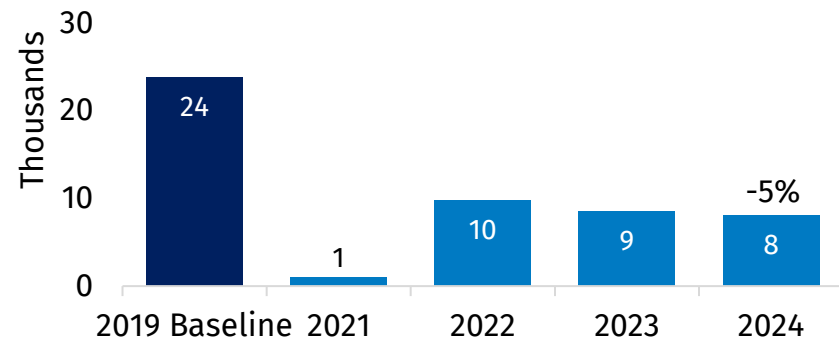
Scope 3.1 Purchased Goods & Services



Scope 3.6 Business Travel²



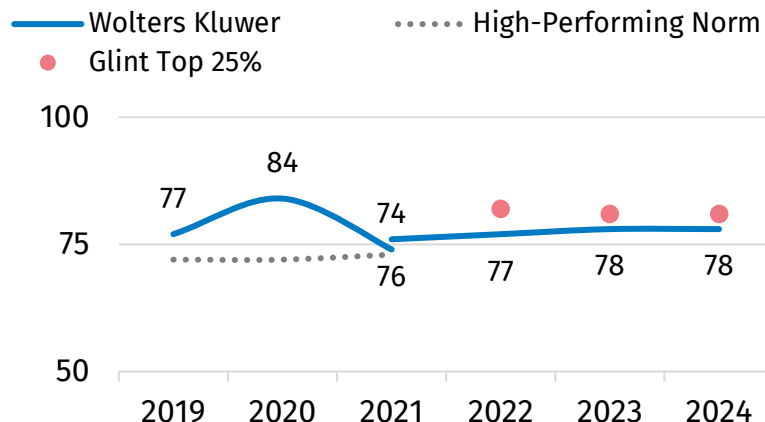
Scope 3.7 Employee Commuting



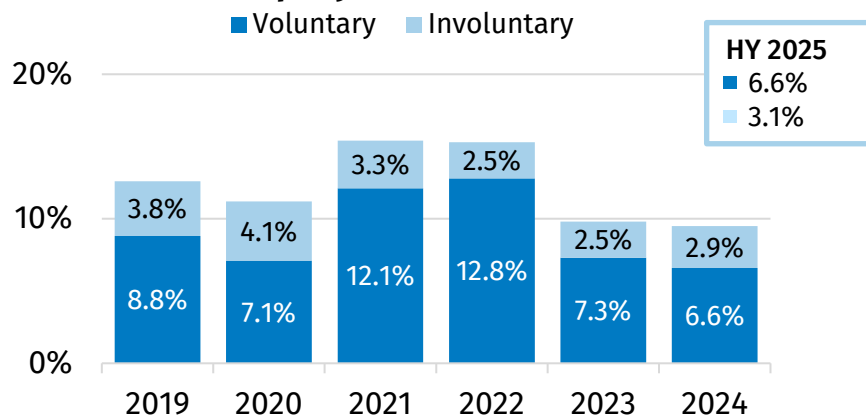
1. In 2024, we improved our methodology for the calculation of GHG emissions. The comparative figures for scope 3.6 and 3.7 are restated. For further details, see 2024 Annual Report. 2. Scope 3.6 emissions increased largely due to increased travel by air and an increase in Defra conversion factors. Note: 2024 ESG data has been subject to limited assurance by our external auditor.

Social: employees

Employee Engagement Score^{1,2}



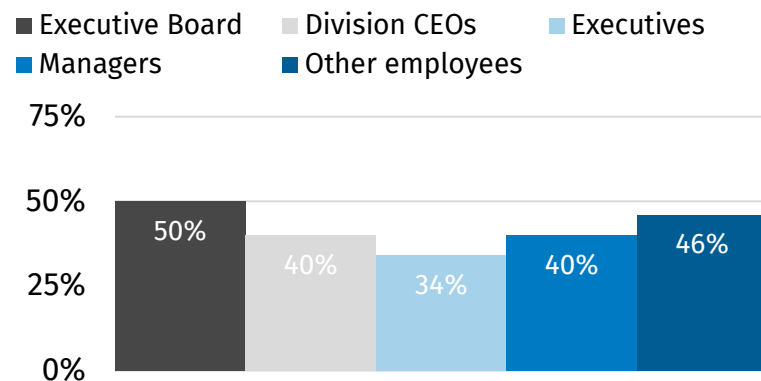
Employee Turnover



Employee Belonging Score²



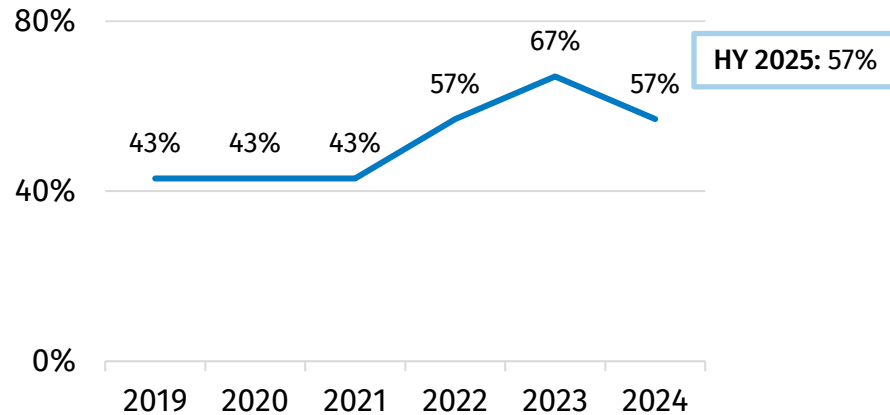
Gender Ratios (% Female) 2024³



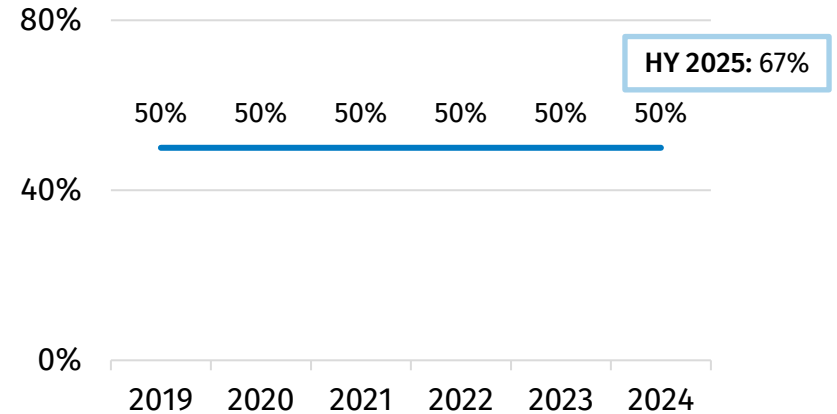
1. In 2021-2024, employee scores were measured by Glint, based on all-employee surveys. The 2024 engagement score is compared to the Glint Top 25% benchmark. Prior to 2021, engagement scores were measured by CultureIQ, and comparison with Glint scores is not meaningful. 2. Employee related measures are considered Governance topics according to the European Sustainability Reporting Standards. 3. Executives refer to circa top 300 employees that have a job category with executive managerial responsibilities. Managers refer to employees with one or more direct reports. Note: 2024 ESG data has been subject to limited assurance by our external auditor.

Social: diversity

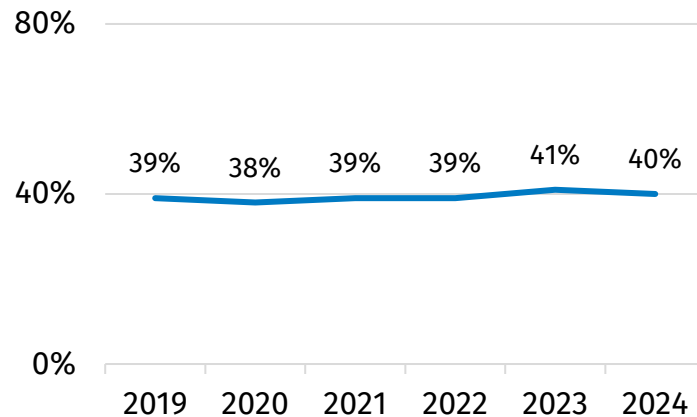
Supervisory Board Members: % Female



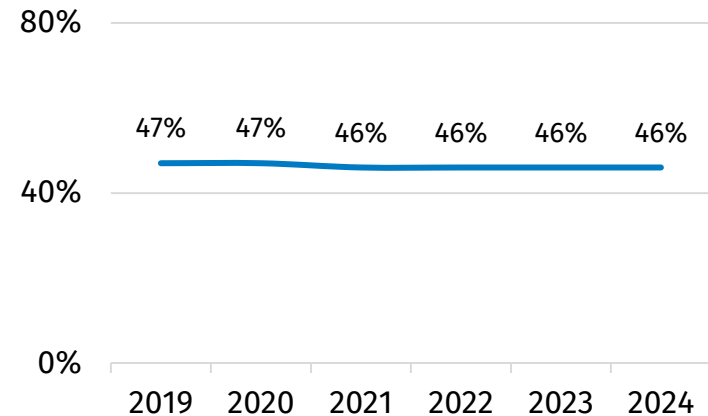
Executive Board Members: % Female



Managers: % Female



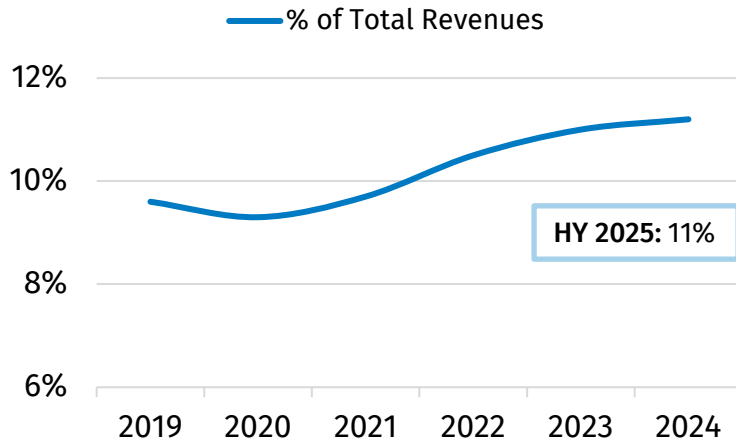
Total Workforce: % Female



Note: 2024 ESG data has been subject to limited assurance by our external auditor.

Governance

Product Development Spend
(includes operating expenses and capital expenditures)



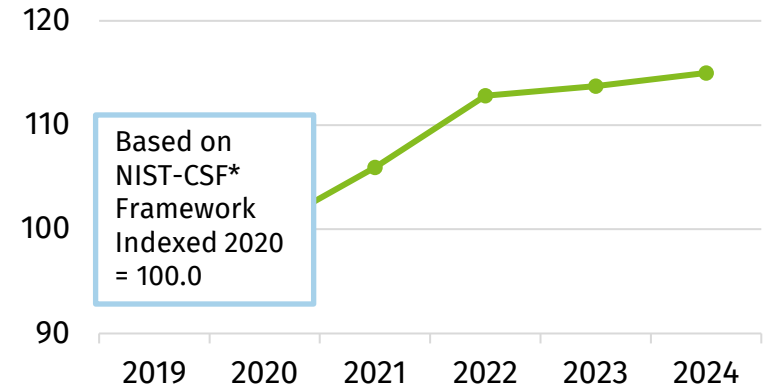
Responsible AI Principles

- *Privacy and security*
- *Transparency and explainability*
- *Governance and accountability*
- *Fairness*
- *Human focused*

Note: Product development spend, responsible AI, and innovation spending are not considered sustainability matters as defined by the European Sustainability Reporting Standards.

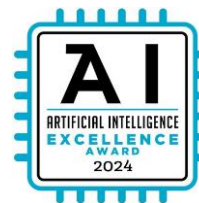
Cybersecurity Maturity Score

Indexed (2020 = 100.0)










*NIST-CSF: National Institute of Standards and Technology - Cybersecurity Framework

Innovation Awards 2024/2025



Governance: Supervisory Board

							
Member	Ann Ziegler Chair	Jack de Kreij Vice-Chair	Anjana Harve	Heleen Kersten	David Sides	Sophie Vandebroek	Chris Vogelzang
Committees	S&RC Co-Chair	Audit Cttee Chair	S&RC Member	S&RC Co-Chair	S&RC, & AC Member	Audit Cttee Member	Audit Cttee Member
Nationality	American	Dutch	American	Dutch	American	American	Dutch
DOB	1958	1959	1972	1965	1970	1962	1962
Appointed	2017	2020	2024	2022	2024	2020	2019
Term ends	2027	2026	2029	2026	2028	2028	2027
Independent	Independent	Independent	Independent	Independent	Independent	Independent	Independent
Public Boards (NED unless otherwise noted)	<ul style="list-style-type: none"> •US Foods •Reynolds Consumer Products 	<ul style="list-style-type: none"> •ASML Holding NV 	-	-	-	<ul style="list-style-type: none"> •Revvity, Inc •IDEXX Labs, Inc 	<ul style="list-style-type: none"> •Lloyds Banking Group
Other		<ul style="list-style-type: none"> •Boskalis •Philips Stichting Pref Aandelen •VEUO Chair 	<ul style="list-style-type: none"> •BJS Wholesale, CIO 		<ul style="list-style-type: none"> •NextGen Healthcare, President & CEO •National Association of Corporate Directors 	<ul style="list-style-type: none"> •Inari Agriculture 	<ul style="list-style-type: none"> •Boston Consulting Group – Sr Advisor
	Indep.	Indep.	Indep.	Indep.	Indep.	Indep.	Indep.
	G F L IT S	G F L IT M S	G IT M	G IT M S	G L S B	G IT S B	G F M S B

G General management **F** Audit & accounting **L** Legal **IT** Information technology and cybersecurity **M** Marketing and commercial
S Social policy, organization, and management development **B** Business and the community, politics, and the public sector